

"A BETTER QUALITY OF LIFE FOR ALL IN AN URBANIZING WORLD"

THE STRATEGIC PLAN

2020-2023

UN HABITAT



COVID-19
RESPONSE



IMPLEMENTING
THE NEW
URBAN AGENDA

THIRD MEETING OF THE JOINT BUREAUX OF THE GOVERNING BODIES OF UN- HABITAT

18 OCTOBER 2022

MAIMUNAH MOHD SHARIF
Under-Secretary-General
and Executive Director

UN HABITAT
FOR A BETTER URBAN FUTURE

1. PROVISIONAL AGENDA



IMPLEMENTING
THE NEW
URBAN AGENDA

Provisional Agenda

1. Adoption of the provisional Agenda;
2. Review of the provisional Agenda for the Assembly;
3. Briefing by the Executive Director on the status of preparations of the second session of the UN-Habitat Assembly, including on the special theme and on the resource mobilization and fundraising efforts;
4. Discussion on the special theme of Assembly;
5. Any other matters.



IMPLEMENTING
THE NEW
URBAN AGENDA

2. REVIEW OF THE PROVISIONAL AGENDA FOR THE ASSEMBLY.



1. Opening of the session.
2. Adoption of the agenda.
3. Report of the Chair of the Committee of Permanent Representatives.
4. Credentials of representatives.
5. Elections of members of the Executive Board.
6. Adoption of the report of the Executive Board.
7. Activities of the United Nations Human Settlements Programme, including coordination matters.
8. Review of progress in the implementation of the New Urban Agenda and the 2030 Agenda for Sustainable Development.
9. Reports on the World Urban Forum.
10. Dialogue on the special theme for the second session of the United Nations Habitat Assembly.
11. Strategic plan of the United Nations Human Settlements Programme for the period 2024– 2027.
12. Adoption of the report of the United Nations Habitat Assembly.
13. Provisional agenda and other arrangements for the third session of the United Nations Habitat Assembly.
14. Election of officers.
15. Other matters.
16. Closure of the session.



Rule 10, 11 and 12 on drawing up the Provisional Agenda and Supplementary items

1. In line with Rule 10.1 of the rules of procedure of the Assembly, The Executive Director already submitted to the UN-Habitat Assembly at its first regular session of 2019 the provisional agenda for the second regular session to be held in June 2023.

2. Further, in line with Rule 10.2, the provisional agenda was **also reviewed by the CPR** at its high level midterm in June 2021 **without any changes**.

3. However, the provisional Agenda which is to be adopted at the start of the second regular session of the UN-Habitat Assembly is still open for further supplementary items by:

- a) The UN-Habitat Assembly;
- (b) States Members of the United Nations and members of the United Nations specialized agencies;
- (c) The General Assembly;
- (d) The Economic and Social Council;
- (e) The Executive Director.

4. In line with Rule 12, supplementary items must be presented for inclusion in that agenda not **less than 49 days in advance of the opening date** of the session, and be examined by the CPR at its preparatory meeting prior to the session. **Supplementary items to be presented by 17 April 2023**



IMPLEMENTING
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3. BRIEFING BY THE EXECUTIVE DIRECTOR ON THE STATUS OF PREPARATIONS OF THE SECOND SESSION OF THE UN-HABITAT ASSEMBLY, INCLUDING ON THE SPECIAL THEME AND ON THE RESOURCE MOBILIZATION AND FUNDRAISING EFFORTS.



3. PREPARATIONS FOR THE SECOND SESSION OF THE UN-HABITAT ASSEMBLY

a. Notification by the Executive Director by December 2022 (Rule 8)

1. The Executive Director shall send notification of the **date of each session** of the UN-Habitat Assembly and **its provisional agenda** to the following:

- (a) All States Members of the United Nations;
- (b) The chairs of the intersessional organs of the UN-Habitat Assembly, as appropriate;
- (c) The United Nations specialized agencies, related organizations and other United Nations bodies;
- (d) The entities, intergovernmental organizations and other entities referred to in rule 66;
- (e) The organizations referred to in rules 67 and 68 and other relevant stakeholders.

2. The notification shall be **addressed to the President of the General Assembly, the President of the Economic and Social Council** and the organizations and institutions referred to in rule 68.

3. The notification for a regular session, be sent in the official and working languages of the UN-Habitat Assembly, **not less than 6 months prior to the opening of the session.**

4. **Notification and Agenda for the second session must therefore be ready by end of October 2022 for editing and translation in time for distribution by 31 December 2022.**



3. PREPARATIONS FOR THE SECOND SESSION OF THE UN-HABITAT ASSEMBLY

b. Some key timelines in the roadmap to the UN-Habitat Assembly

- **18 October 2022:** Recommendation of theme of the second session by the **Joint Bureaux of the Governing Bodies.**
- **31 October 2022:** Submission to the Division of Conference Services the Notification and Provisional Agenda for editing and translation.
- **31 December 2022:** Transmission of the **Notification** of the Executive Director and provisional Agenda in all six languages to Member States and key organs of the United Nations and partners.
- **February 2023: Invitations** to high level Government officials for the second session of the Assembly, particularly Ministers of Foreign Affairs and line Ministers.
- **End of March 2023- Early April 2023 :** First session of the Executive Board for the year 2023 with possible recommendations for the UN-Habitat Assembly.
- **April 2023:** Transmission of **pre-session documents** for the UN-Habitat Assembly to all Member States in all languages.
- **April 2023:** Final submission of **supplementary items to the provisional Agenda** of the session in line with Rule 10.3 for further consideration by the CPR.
- **29 May – 3 June 2023 :** Open-ended meeting of the **CPR to prepare** for the second session of the **UN-Habitat Assembly.**



c. Theme of the second session of the UN-Habitat Assembly by 31 October 2022

1. The choice of the **theme** of the second session should be **guided by Resolution 20/21** of the former Governing Council which requires the theme **to be selected by the Bureau at least six months** before the start of each **on the basis of advice from the Executive Director** taking into account the outcome of the sessions of the World Urban Forum and other key international meetings, including the High Level Meeting of the General Assembly to assess the progress in implementation of the New urban Agenda.
2. **The theme is part of the Notification of the Executive Director** which needs to be finalized by end of October 2022 in time for editing and translation by end of December 2022.
3. As such work on proposal for the **theme** of the second session **has begun and** requires the recommendation of the Bureau.



d. The proposed Theme of the second session of the UN-Habitat Assembly

“Inclusive, transformative and effective multilateralism for a better urban future: *Just and sustainable urban transformation to achieve the SDGs in times of global crises.*”



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AGENDA ITEM3 (CONTINUED) : PREPARATIONS FOR THE SECOND SESSION OF THE UN-HABITAT ASSEMBLY *(PART 2)*

- BUDGET OF THE ASSEMBLY
- RESOURCE MOBILIZATION AND FUNDRAISING EFFORTS



3. PROPOSED BUDGET FOR 2023 SESSIONS INCLUDING THE UN-HABITAT ASSEMBLY

d. Budget Scenario 1: WITH TRAVEL OF ALL 46 LDCS IN ALL SESSIONS

Description	Trust Fund (Available funds as at October 2022)	Funds required from extra budgetary sources	Regular Budget (projected budget funds with Conference Services under section 2 of RB)	Total Funding Requirement
Second UN-Habitat Assembly (Inc RB)	332,700	915,848	620,847	1,869,395
2023 First Session of the Executive Board	53,500	409,869	-	463,369
2023 Second Session of the Executive Board	41,500	421,869	-	463,369
2023 CPR preparatory meeting	101,792	139,662	-	241,454
Total	529,492	1,887,248	620,847	3,037,587

3. PROPOSED BUDGET FOR 2023 SESSIONS INCLUDING THE UN-HABITAT ASSEMBLY

e. Scenario 2: TRAVEL OF ALL 46 LDCS TO ASSEMBLY & CPR; AND 5 LDCS ONLY TO EXECUTIVE BOARD

Description	Trust Fund (Available funds as at October 2022)	Funds required from extra budgetary sources	Regular Budget (projected budget funds with Conference Services under section 2 of RB)	Total Funding Requirement
Second UN-Habitat Assembly (Inc RB)	332 ,700	915,848	620,847	1,869,395
2023 First Session of the Executive Board	5 3,500	286,869	-	340,369
2023 Second Session of the Executive Board	4 1,500	298,869	-	340,369
2023 CPR	10 1,792	139,662	-	241,454
Total	529,492	1,641,248	620,847	2,791,587

Resource mobilization objective and actions



ADEQUATE FUNDING

- Regular budget: \$ 60M
- Non-earmarked: \$ 109M
- Normative earmarked: \$ 262M
- Country programmes: \$ 607M
- **Total \$1,038 M**

- Core contribution letters
- Soft earmarked packages
- Bilateral meetings and Regional Dialogues
- UN-Habitat Assembly – pledging
- Empower other offices and programmes across UN-Habitat: Donor intelligence and support to project/programme, Finance and funding report



ALIGNMENT TO STRATEGIC FRAMEWORKS

- Urban dimensions of the SDGs, NUA
- UN-Habitat Strategic Plan
- National strategic plans
- UN Sustainable Devt Cooperation Framework
- UN Funding Compact

- Regional structure
- Common Country Assessments
- Country focal points
- Regional Dialogues



STRATEGIC PARTNERSHIPS

- Joint strategy development
- Multi-year agreements
- Pooled funding
- Large scale high impact programmes

- Regional dialogues
- Top donor engagement
- Flagship programmes
- Country programmes within UN system



DIVERSIFIED DONOR BASE

- More Member States contributing
- Domestic resources
- Private Sector, Local Authorities, other
- Multi-donor pooled funds

- Private sector strategy
- Foundations and Philanthropy Platform
- Local Government engagement
- Adaptation, Green Climate etc.



INNOVATION

- Blended funding: loans, grants
- National Committees
- High Net Worth Individuals, Influencers
- Technology support, social media

- City Investment Facility
- Feasibility Fund
- Online fundraising
- Crowdfunding
- Ambassador Programme



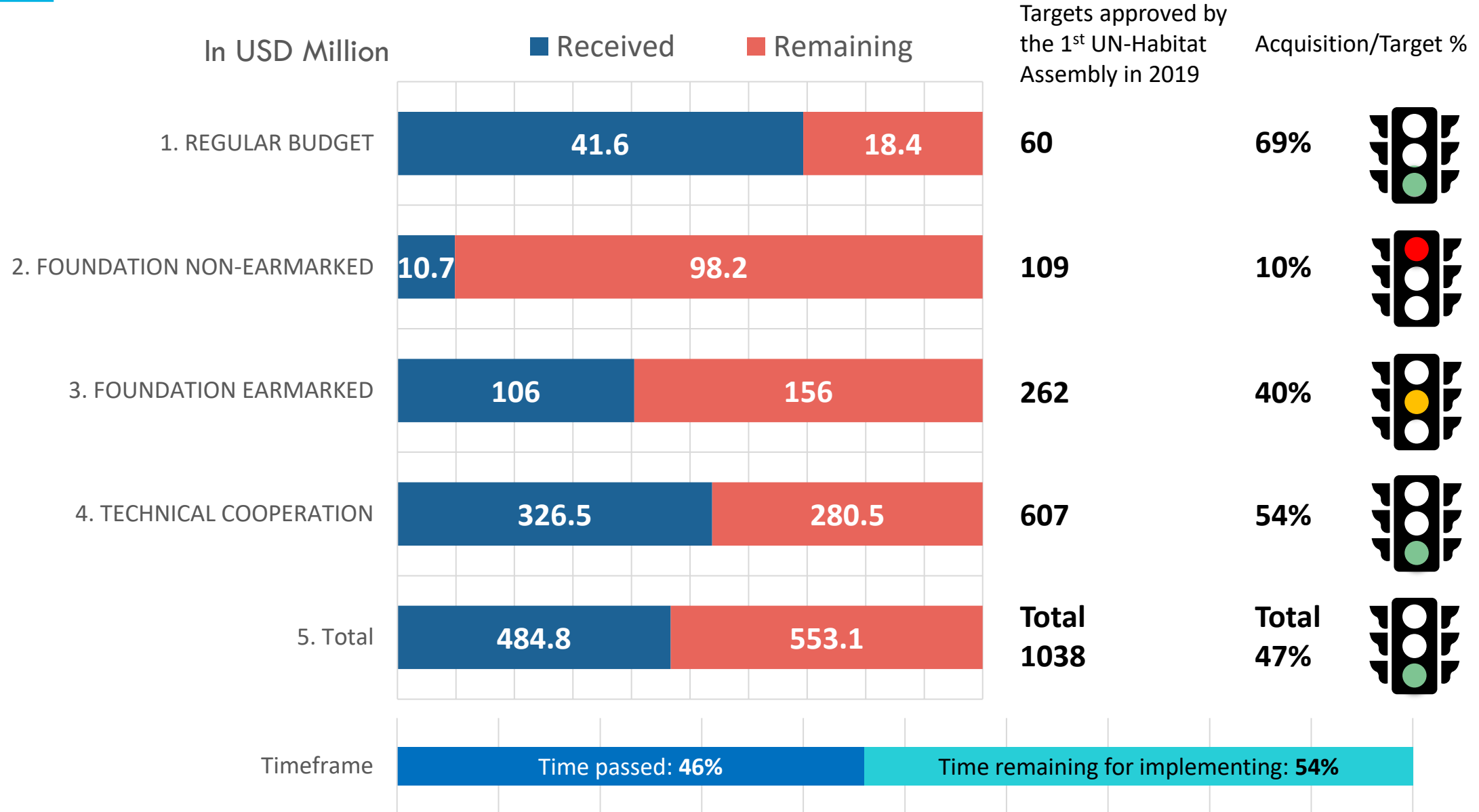
VALUE FOR MONEY

- Results focused
- Efficient
- Transparent
- Accountable

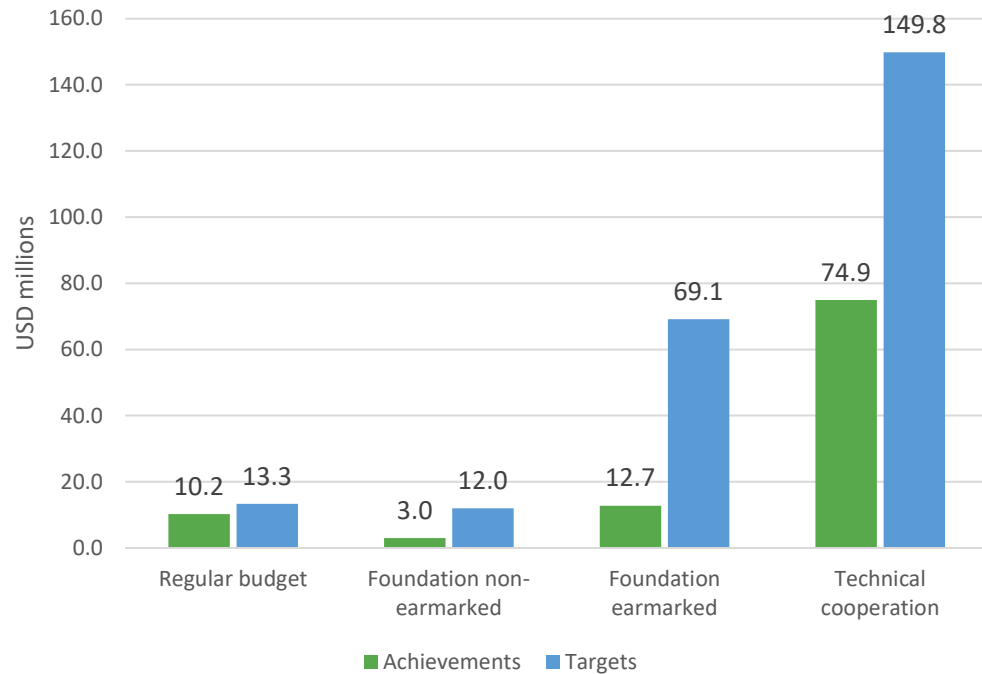
- Monthly income updates to Member States
- Urban Impact news, open.unhabitat.org, Donor webpage and news/stories
- SOPs & KPIs
- Solutions Start with Cities



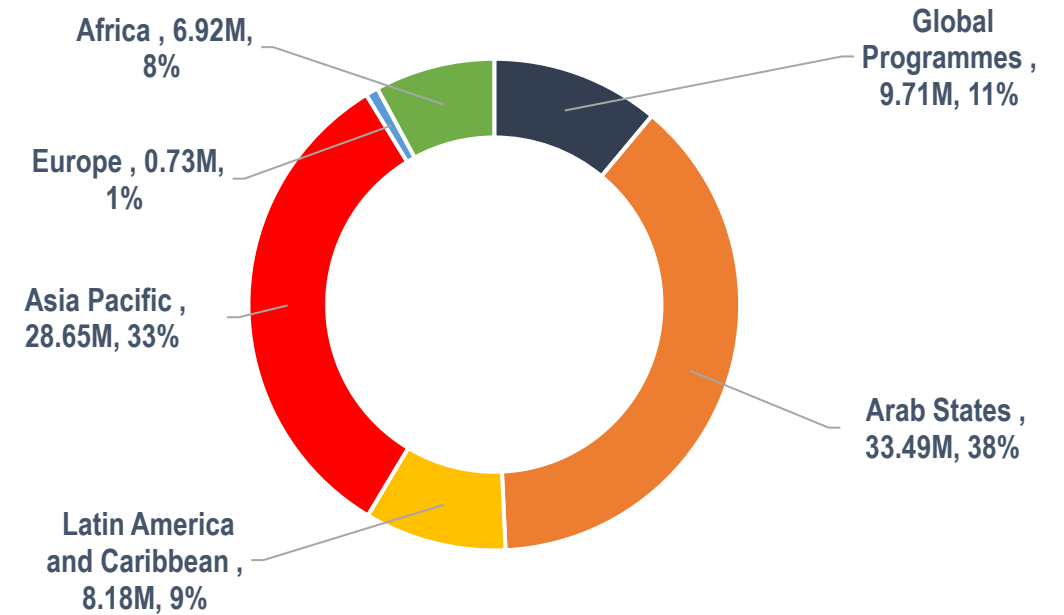
UN-Habitat resource mobilization overall progress (2020 – 30_Sep 2022)



2022 Financial Performance *(as of 30 September 2022)*



2022 earmarked income allocation by UN-Habitat implementing region

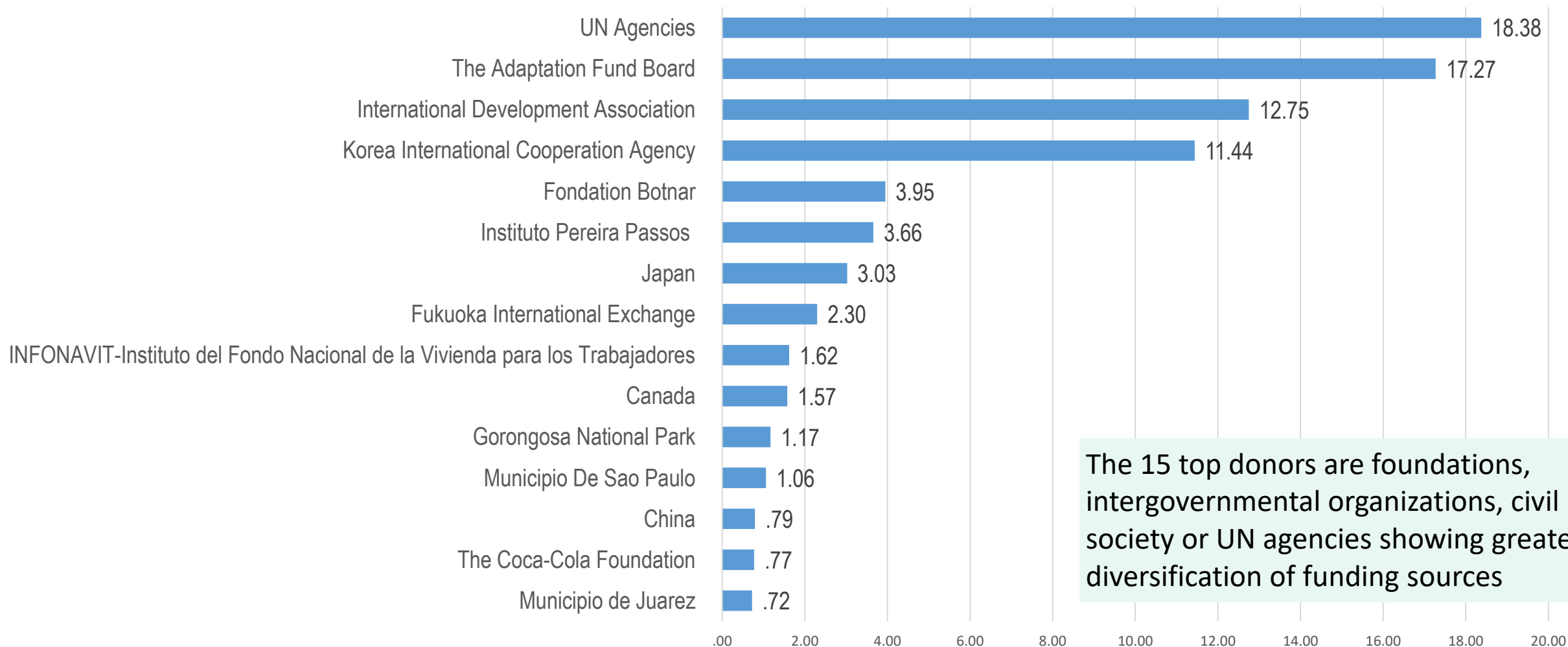


Outcomes

- In 2022, only **25%** of foundation non-earmarked secured leaving a **9-million-dollar** gap.
- Regular budget has achieved **77%** of its budget of 2022 as of 30 September, which is well on track.
- Technical cooperation acquired **50%** of its budget as of 30 September 2022.

2022 Top 15 Contributors to UN-Habitat *(as of 30 September 2022)*

Earmarked Contributions



The 15 top donors are foundations, intergovernmental organizations, civil society or UN agencies showing greater diversification of funding sources

2022 Core Contributions to UN-Habitat *(as of 30 September 2022)*

Foundation non-earmarked – core funds (USD)

CONTRIBUTORS IN 2022

Azerbaijan	1,500,000
Angola*	400,000
China	350,000
France	213,220
South Africa	160,000
Kenya	100,000
Philippines	50,000
Tanzania*	50,000
Guinea*	41,030
Singapore	30,000
Japan	28,312
Portugal*	25,000
Botswana	20,000
Barbados	14,814
Pakistan	5,876
Israel*	3,750
Somalia*	2,500
Total	2,994,502

NEW CONTRIBUTORS

Angola
Azerbaijan
Guinea
Portugal
Somalia

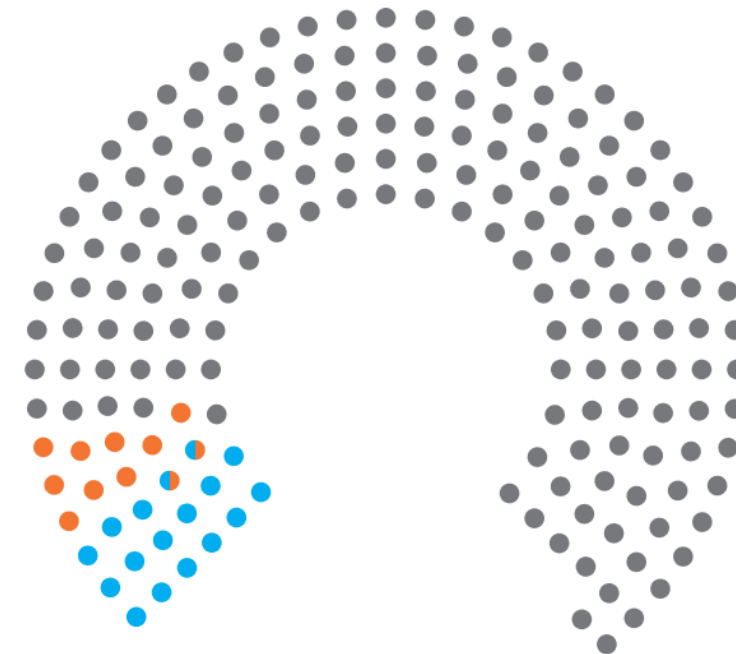
COMEBACKS

Singapore
Tanzania

PLEDGES

Azerbaijan
Benin
Burkina Faso
Germany
Malawi
Malaysia
Mexico
Portugal
Turkey
United States of America
Zambia

NUMBER AND CATEGORY OF MEMBER STATE CONTRIBUTORS OUT OF 193



● 17 Contributors

● 9 Pledges

● 167 non-contributors

* Includes arrears from previous years

Objective 1: Adequate funding

1

ADEQUATE FUNDING

- ❖ Regular budget: \$ 60M
- ❖ Non-earmarked: \$ 109M
- ❖ Normative earmarked: \$ 262M
- ❖ Country programmes: \$ 607M
- ❖ **Total: \$ 1038M**



Actions

- Top 5 consistent donor countries to **increase core contributions**
- Top 5 donor countries that provide soft-earmarked funds to **move towards core contributions**
- Earmarked donor countries to provide **soft-earmarked funds** to the four focus areas or the flagship programmes highlighted in the Strategic Plan
- Identify and engage with **new funders/donors**
- Convert **pledges into cash** in 2022
- Work with the Executive Board to encourage **at least 50 Member States to contribute to the core funding**
- More streamlined and effective donor engagement
- Broaden ownership of UN-Habitat mandate
- Enhance transparency and accountability

Objective 2&3: Strategic partnerships for funding that is aligned to mandates

2

ALIGNMENT

- ❖ Urban dimensions of the SDGs, NUA
- ❖ UN-Habitat Strategic Plan
- ❖ National strategic plans
- ❖ UN Sustainable Development Cooperation Framework
- ❖ UN Funding Compact



3

STRATEGIC PARTNERSHIPS

- ❖ Joint strategy development
- ❖ Multi-year agreements
- ❖ Pooled funding
- ❖ Large scale high impact programmes



Results

- Identified priority countries in which UN-Habitat country offices **work with UNCT to conduct Common Country Assessments**, to make sure that the urban dimension is well heard and incorporated in joint programmes of the UN. This underpins the resource mobilization efforts in countries.
- As a result of the **funding dialogues**, **5 new donors and 2 comeback donors** have made contributions to UN-Habitat core funds. **10 countries have made pledges** totalling USD 10.5 million in 2022.
- Exploring and implementing new **partnership initiatives**, such as the programme office to be established in Montreal Canada.

Objective 4&5: Innovative ways to achieve a more diversified donor base

4

DIVERSIFIED DONOR BASE

- ❖ More Member States contributing
- ❖ Domestic resources
- ❖ Private Sector, Local Authorities
- ❖ Multi-donor pooled funds



6

INNOVATION

- ❖ Blended funding: loans, grants
- ❖ National Committees
- ❖ High Net Worth Individuals, Influencers
- ❖ Technology support, social media



Results

- 11 of the top 15 donors in 2022 are from local governments, foundations and philanthropies, UN, academia, pooled funds or civil society, showing a diversified donor base
- Work with the Sustainable Human Settlements Foundation to mobilise resources from the private sector and sovereign wealth funds
- Commitment from the Foundations and Philanthropy Platform to establish a Feasibility Fund as part of the City Investment Facility.

Objective 6: Value for money

5

VALUE FOR MONEY

- ❖ Results focused
- ❖ Efficient
- ❖ Transparent
- ❖ Accountable



Results

- **New agreements** publicized on UN-Habitat public site and social media platforms, Urban Impact
- Regular **communication and monitoring of reports** to Member States, including Monthly Updates on funding Status and Urban Impact newsletters that highlight the key activities and upcoming events of UN-Habitat
- Key Performance Indicators showing the implementation progress of various funds are being collected on a regular basis
- **Building capacity** and providing supporting materials/knowledge to colleagues in HQ and fields for various resource mobilizations efforts

Resource mobilization roadmap

September – October

- Organize the 1st meeting for the Informal Contact Group on Resource Mobilisation
- Strategic communications with key donors
- Leverage Urban October to support the resource mobilization efforts in countries and regions

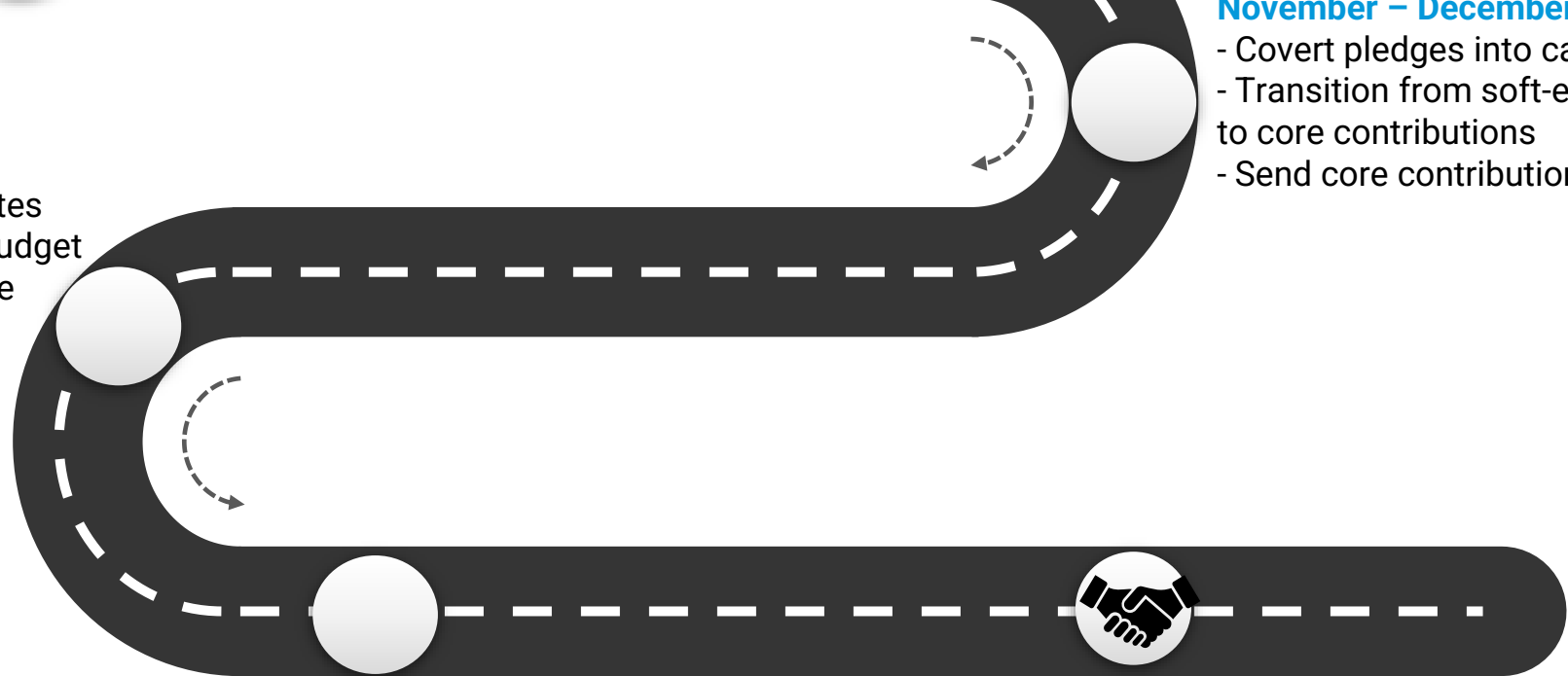


November – December

- Convert pledges into cash
- Transition from soft-earmarked to core contributions
- Send core contribution letters

January 2023

- Communicate with Member States about the workprogramme and budget of 2023 as well as sending the the reminder for core contributions



February – May

- Engagement with non-state donors (private sector, foundations, banks) to diversify donor base

June – UN-Habitat Assembly

- Host a pledging session with a target of **50 Member States** to contribute to the core funding





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4. DISCUSSION ON SPECIAL THEME OF THE ASSEMBLY



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5. ANY OTHER MATTERS

THANK YOU!

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COMMUNITIES**

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