

# CPR Subcommittee April 23, 2018

2017 Annual Progress Report on the Implementation of the Strategic Plan 2014-2019



### 1. Introduction

- □ This is the 4<sup>th</sup> Annual Progress Report on the implementation of the 2014-2019 strategic plan.
- Several external evaluations and assessments of UN-Habitat (i.e. MOPAN, OIOS and Mid Term Evaluation of SP) have found evidence of outputs achieved, but lacks systematically documented outcome-level performance.
- New report format responds to the evaluation recommendations and emphasizes results/outcomes that UN-Habitat is influencing at national and subnational levels.



### 2. Structure of the Report

- ☐ The report has 5 main sections:
  - ✓ Message from the ED
  - ✓ Executive Summary
  - ✓ Institutional Highlights
  - ✓ Progress and Results per Subprogramme
  - ✓ Finance, Audit and Evaluation



# 3. Structure of the report contd...

- 2017 report presents selected cases (from 18 countries) that demonstrate the transformation catalyzed by the organization and its partners through normative and operational work.
- The cases are meant to be not only informative but also inspirational (from the situation or problem to the interventions made to the transformational changes).
- Status of implementation of the strategic plan by 2017 is graphically reflected by the progress on indicators of achievement for each expected accomplishment for each subprogramme with some results highlights.
- The 2017 report also contains highlights on audit and evaluation with examples on how these are informing decision making and performance.

# 4. Highlights of Results

### As a result of our operational work:

- About 2 million people are benefiting from improved access to water and sanitation.
- 4 million slum dwellers have been positively impacted by participatory slum upgrading interventions.
- Over 500,000 people are enjoying safety and access to 40 public spaces upgraded in 12 countries.
- Over 500,000 people in 9 countries have been impacted by work in humanitarian response and reconstruction sector.



### 5. Highlights of Results

#### As a result of our normative work:

- More than 400 cities are now implementing the City Prosperity Initiative.
- 52 national statistical offices are producing urban data and indicators to support reporting on the Sustainable Development Goals.
- 53 cities in 30 countries have benefited from state of the art planning and design solutions by the Planning and Design Lab.

### 6. Financial report - 2017 income acquisition

- □ In 2017, UN-Habitat raised a total of USD 194.3 million of which USD 2.6 million was for non-earmarked voluntary contributions and USD 191.7 million was for earmarked voluntary contributions.
- □ Planned and approved extrabudgetary requirements in the 2016-2017 biennium were **USD 459.8 million**.
- □ A total of USD 414.8 million was raised in the biennium leaving a financial gap of USD 45 million (10 per cent), predominantly from the non-earmarked voluntary contributions.

P.S. – shows income acquired not revenue as latter excludes conditional income of around USD 50 million – mainly from EC; financial statements show revenue



# 7. Income and expenditure against plan

- Total implementation for year 2017 amounted to \$ 211.2 million against an approved budget of \$ 214.3 million
- Annual implementation represents 98.6 % of approved budget



# 8. Opportunities and next steps

- Lessons learnt from the ongoing mid-term review of strategic plan 2014-2019 will inform development of next strategic plan 2020-2025 in 2018 (e.g. including a theory of change and establishing a robust implementation/results data supply chain).
- Undertake internal reforms and strategic management.
- Programme Effectiveness and integration at global, subnational and country level.
- Leverage public, private and community contributions.

# 9. Video clip

Municipal Finance in Somaliland and Puntland

https://www.youtube.com/watch?v=hp5PnwQA15k

### **THANK YOU**