

Executive Board of the United Nations Human Settlements Programme
27 – 29 October 2020

Draft decisions for consideration by the Executive Board during its second
session of the year 2020 – First reading

Decision 2020/3 : Implementation of the Strategic Plan for the period 2014-2019, the Strategic Plan for the period 2020-2023, approval of the draft annual work programme and draft budget for the year 2021, implementation by UN-Habitat of the reform of the development system and management of the United Nations and alignment of the planning cycles of UN-Habitat with the quadrennial comprehensive policy review process.

The Executive Board

(a) Implementation of the 2014-2019 UN-Habitat Strategic Plan

1. [*Takes note*] of the update and report of the Executive Director for 2019 on the strategic plan for the period 2014–2019;
2. [*Takes note*] of the update and reports of the Executive Director on the final report of the full cycle of the 2014–2019 UN-Habitat strategic plan, including the [final] evaluation report¹ [and implementation of evaluation recommendations actions] and [*recommends*] the following actions: [*possible follow-up actions*];
3. [*Takes note*] of the update by the Executive Director on the final evaluation of the implementation of the UN-Habitat strategic plan for the period 2014–2019 as reflected in the overview of the final evaluation of the implementation of the UN-Habitat strategic plan for the period 2014–2019² and in the evaluation of the strategic plan for the period 2014–2019³; and [*recommends*] the following actions: [*possible follow-up actions*];

¹ HSP/EB.2020/5, HSP/EB.2020/23, HSP/EB.2020/INF/5

² HSP/EB.2020/23/Add.1

³ HSP/EB.2020/INF/6

(b) Implementation of the 2020-2023 UN-Habitat Strategic Plan

4. [*Appreciates*] the consultative process undertaken by the Executive Director with the Ad-Hoc working group on programmatic, budgetary and administrative matters of the Executive Board in preparing the supporting documents towards effective and accountable implementation of the strategic plan for the period 2020-2023 in an open manner;
5. [*Takes note of*] [*Decides to approve*] the results framework for the implementation of the strategic plan for the period 2020-2023 as reflected in the Report of the Executive Director entitled “Progress report of the Executive Director on the implementation of the UN-Habitat Strategic Plan for the period 2020-2023: draft results framework”⁴ ;
6. [*Takes note of*] [*Decides to approve*] the results-based management policy as reflected in the report of the Executive Director entitled “Progress in the implementation of the strategic plan for the period 2020-2023: Draft results-based management policy”⁵;
7. [*Takes note of*] [*Decides to approve*] the partnership strategy as reflected in the “report of the Executive Director entitled “Progress report of the Executive Director on the implementation of the UN-Habitat Strategic Plan for the period 2020-2023: the draft partnerships strategy”⁶;
8. [*Takes note of*] [*Decides to approve*] the impact communication strategy as reflected in the report of the Executive Director entitled “Progress in the implementation of the strategic plan for the period 2020-2023: draft impact communication strategy”⁷;
9. [*Takes note of*] [*Decides to approve*] the resource mobilization strategy as reflected in the Report of the Executive Director entitled “Progress in the implementation of the strategic plan for the period 2020-2023: draft resource mobilization strategy”⁸;
10. [*Takes note of*] [*Decides to approve*] the implementation of the organizational and personnel accountability within the United Nations Human Settlements Programme as reflected in the report of the Executive Director entitled ‘Organizational and personnel accountability within the United Nations Human Settlements Programme: implementing the accountability framework of the United Nations Secretariat’⁹;
11. [*Takes note*] of the update by the Executive Director on the concept note on the draft financial plan as reflected in the report entitled ‘Progress in the implementation of the strategic plan for the period 2020–2023: draft financial plan’¹⁰ and [*recommends*] the following actions: [*possible follow-up actions*];

⁴ HSP/EB.2020/9/Rev.1

⁵ HSP/EB.2020/8

⁶ HSP/EB.2020/10/Rev.1

⁷ HSP/EB.2020/11/Rev.1

⁸ HSP/EB.2020/12/Rev.1

⁹ HSP/EB.2020/24

¹⁰ HSP/EB.2020/7

(c) The draft work programme of the United Nations Human Settlements Programme and the draft budget of the United Nations Habitat and Human Settlements Foundation for the year 2021

12. *[Recalls]* its recommendation during the first session of the year 2020 that the Foundation non-earmarked budget for the year 2021 be in the range of \$5.58 million to \$10 million and that the ad hoc working group on programmatic, budgetary and administrative matters finalize a recommended budget for the consideration of the Executive Board at its second session in 2020;

13. *[Takes note]* that the Ad-hoc working group on programmatic, budgetary and administrative matters recommended that the Foundation non-earmarked budget for the year 2021 should be of an amount of \$10 million for the draft budget of UN-Habitat for 2021;

14. *[Takes note and decides to approve]* the draft work programme of UN-Habitat and the draft budget of the United Nations Habitat and Human Settlements Foundation for 2021 as reflected in the report of the Executive Director on the draft annual work programme of UN-Habitat and the draft budget of the United Nations Habitat and Human Settlements Foundation for 2021¹¹;

15. *[Recommends]* that the Foundation non-earmarked budget of UN-Habitat for 2022 be in the range of \$[X] million to \$ [X] million;

16. *[Recommends]* the following actions: *[possible follow-up actions];*

(d) Alignment of the Quadrennial Comprehensive Policy Review Process (QCPR) with UN-Habitat planning cycles

17. *[Takes note]* of the update and the report of the Executive Director on the alignment of the Quadrennial Comprehensive Policy Review (QCPR) with UN-Habitat planning cycles¹² ;

18. *[Recommends]* to the UN-Habitat Assembly to prioritise Scenario [X] [as reflected in document [HSP/EB.2020/16/Add.1](#)] in its consideration for a meaningful and cost effective alignment for the UN-Habitat planning cycles with QCPR and requests the Chair of the Executive Board to communicate this recommendation to the President of the UN-Habitat Assembly.

(e) Implementation by UN-Habitat of the reform of the development system and management of the United Nations

¹¹ HSP/EB.2020/22

¹² HSP/EB.2020/16/Add.1

19. [*Takes note*] of the update and report of the Executive Director as reflected in the Report of the Executive Director on the implementation by UN-Habitat of the reform of the development system and management of the United Nations¹³ and further [*recommends*] the following actions: [*possible follow-up actions*].

[20. [*Recommends*] that UN-Habitat facilitate the implementation of the strategy by deepening engagement with the United Nations Sustainable Development Group and its secretariat, the Development Coordination Office, and the Inter-Agency Standing Committee for Humanitarian Affairs and its secretariat the Office for Coordination of Humanitarian Affairs; the respective joint action plans with the United Nations Development Programme and with UNICEF, UNODC, WHO, and other UN entities; the regional collaboration platforms through the issue-based coalitions and knowledge hubs, and with the UN resident coordinators and UN country teams through the common country analyses and UN sustainable development cooperation frameworks]

Decision 2020/4: Financial, budgetary and administrative matters of UN-Habitat

The Executive Board

1. [*Takes note*] of the report on financial, budgetary and administrative matters of UN-Habitat as reflected in in the report of the Executive Director on the interim financial status of UN-Habitat as at 30 June 2020¹⁴; on staffing as at 30 June 2020¹⁵ and on recruitment, equitable geographical distribution and gender parity¹⁶ and further [*recommends*] the following actions: [*possible follow-up actions*] ;

2. [*Takes note*] of the update by the Executive Director on the restructuring of UN-Habitat as reflected in the report of the Executive Director on the update on the on-going restructuring of UN-Habitat¹⁷ and further [*recommends*] the following actions: [*possible follow-up actions*];

3. [*Takes note*] of the update by the Executive Director on the financial report and audited financial statements for the year ended 31 December 2019 as reflected in the Report on financial

¹³ HSP/EB.2020/16

¹⁴ HSP/EB.2020/21

¹⁵ HSP/EB.2020/21/Add.2

¹⁶ HSP/EB.2020/3/Add.1

¹⁷ HSP/EB.2020/21/Add.1

report and audited financial statements for the year ended 31 December 2019 and report of the Board of Auditors¹⁸ and further [*recommends*] the following actions: [*possible follow-up actions*];

[4. [*Decides*] that the approved budget for the following financial period is the basis upon which the Financial Reserve is applied in the current financial period year-end Financial Statements.]

[5. [*Decides*] that the Financial Reserve percentage will be set at 20% of the following financial period approved budget.]

Decision 2020/5: Implementation of normative and operational activities of UN-Habitat including resolutions and decisions of the UN-Habitat Assembly and reporting on the programmatic activities of UN-Habitat in 2020 and the implementation of subprogrammes, flagship programmes and technical cooperation activities

The Executive Board

(a) Implementation of resolutions and decisions adopted during the first session of the UN-Habitat Assembly

1. [*Takes note of*] the update and the report by the Executive Director on the progress in the implementation of resolutions and decisions adopted during the first session of the UN-Habitat Assembly¹⁹ [and further [*recommends*] the following actions: [*possible follow-up actions*]]];

2. [*Takes note*] of the draft concept note on the implementation of a review process for the United Nations System-Wide Guidelines on Safer Cities and Human Settlements²⁰ and further [*recommends*] the following actions: [*possible follow-up actions*];

(b) Implementation of the draft capacity-building strategy for the implementation of the Sustainable Development Goals and the New Urban Agenda

3. [*Takes note of*] [*Decides to adopt*] the draft capacity building strategy as reflected in the Draft capacity-building strategy for the implementation of the Sustainable Development Goals and the New Urban Agenda²¹ [and *stresses* the importance of supporting partner countries with capacity building in view of [enhancing existing human and organizational skills in order to

¹⁸ A/75/5/Add.9

¹⁹ HSP/EB.2020/25

²⁰ HSP/EB.2020/13/Add.2

²¹ HSP/EB.2020/13/Add.1

achieve] the 2030 Agenda, and Sustainable Development Goal 11 in particular] and further [recommends] the following actions: [possible follow-up actions];

(c) Implementation of the normative and operational activities of UN-Habitat

4. [Takes note] of the update by the Executive Director on the implementation of the normative and operational activities of UN-Habitat at the country level as reflected in the report of the Executive Director on the Global Land Tool Network, the Global Water Operators' Partnerships Alliance and the Mozambique country programme²² and on the flagship programmes²³ and [recommends] the following actions: [possible follow-up actions];

[5. [Takes note] of the efforts by UN-Habitat to contribute to the reforms of the development system and management of the United Nations, enhancing coherence in policy and programming at global, regional and country levels, by leading the development of the UN systemwide strategy for sustainable urbanization endorsed by the Chief Executives Board to advance a whole-of-system approach to promote the New Urban Agenda to accelerate the 2030 Agenda for Sustainable Development.]

[6. [Recommends] that UN Habitat take necessary steps including prioritization of its institutional reform that requires being a part of coordinated and coherent programmatic actions at country level delivered by UNSDCFs in order to seize the opportunities of the synergies created by the interconnected nature of the SDGs, New Urban Agenda and development priorities of the member states.]

7. [Takes note] of the report of the Executive Director on the tenth session of the World Urban Forum²⁴ and further [recommends] the following actions: [possible follow-up actions]

Decision 2020/6: Methods of work of the Executive Board and Workplan of the Executive Board for the year 2021

The Executive Board

a) Reports of the Executive Board and its Working groups

²² HSP/EB.2020/14

²³ HSP/EB.2020/26

²⁴ HSP/EB.2020/27 and HSP/EB.2020/INF/7

1. [*Acknowledges*] that the ad hoc working group has now completed its work in line with paragraph 11 of Decision 2019/2 and [*decides*] accordingly that the mandate of the ad hoc working group on working methods comes to an end at the end of the second session of the year 2020;
2. [*Takes note of*] the report of the ad hoc working group on working methods on the proposed working methods of the Executive Board of UN-Habitat ²⁵; and [*decides*] to adopt the methods of work of the Executive Board as reflected in the report of the ad hoc working group on working methods on the proposed working methods of the Executive Board of UN-Habitat ²⁶;
3. [*Adopts*] the report of the Executive Board of UN-Habitat on the work of its first session in 2020²⁷;
4. [*Takes note*] of the briefing by the Chair of the Ad-Hoc working group on programmatic, budgetary and administrative matter and further [*recommends*] the following actions: [*possible follow-up actions*];
5. [*Takes note*] of the briefing by the Chair of the Ad-Hoc working group on the development of a stakeholder engagement policy and further [*recommends*] the following [*possible follow-up actions*];

(b) Alignment of the 2021 sessions of the Executive Board with the approval process of the draft 2022 work programme and budget of UN-Habitat

6. [*Takes note*] of the need to align the sessions of the Executive Board for the year 2021 with the preparatory and approval process of the draft 2022 work programme and budget of UN-Habitat;
7. [*Requests*] the Ad-Hoc working group on programmatic, budgetary and administrative matters of the Executive Board to discuss a draft work programme of UN-Habitat for the year 2022 in readiness for submission to the Controller of the United Nations in New York by 15 January 2021;
8. [*Further requests*] the Ad-Hoc working group on programmatic, budgetary and administrative matters to discuss a draft budget of UN-Habitat for the year 2022 in line with the recommended budget range for the Foundation non-earmarked budget of UN-Habitat for

²⁵ HSP/EB.2020/20

²⁶ HSP/EB.2020/20

²⁷ HSP/EB.2020/18

2022 of \$ XX million to \$XX million, in readiness for submission to the Controller of the United Nations and the Advisory Committee on Budgetary and Administrative Questions (ACABQ) by 15 February 2021;

9. *[Requests]* the Executive Director to update the Executive Board at its first session of the year 2021 on the status of the draft work programme and budget for 2022 taking into account the recommendations of the ad hoc working group on programmatic, budgetary and administrative matters.

(c) Date and Agenda for the next session of the Executive Board and for the year 2021

10. *[Further decides]* that the 2021 sessions of the Executive Board will be held as follows: the first session of 2021 will be held from *[6 to 7 April 2021]* and the second session will be held from *[19 to 21 October 2021]*;

11. *Decides* that the provisional Agenda for the first of the year 2021 shall be as follows:

1. Opening of the meeting;
2. Organizational matters:
 - i. Adoption of the agenda and the workplan for the first session of 2021;
 - ii. Adoption of the report on the first session of 2021.
3. Reports of the ad hoc working groups established by the Executive Board;
4. Financial, budgetary and administrative matters including the implementation of the resource mobilization strategy in accordance with the strategic plan;
5. Status and discussion on the annual work programme and budget of UN-Habitat for the year 2022;
6. Briefing by the Executive Director on the implementation of the normative and operational activities of UN-Habitat, including a briefing by the Executive Director on country activities that may not be covered in the annual report;
7. Implementation of the resolutions and decisions adopted by the UN-Habitat Assembly;
8. Briefing by the Executive Director on progress made in the implementation of the United Nations development system reform;
9. Other matters;
10. Closure of the meeting.