



- **Overview of the Draft Financial Plan (HSP/EB.2020/7)**
- **UN-Habitat — Draft 2020-2023 Financial Plan September 2021**
- **UN-Habitat — Draft 2020-2023 Financial Plan October 2021**



Overview of the Draft Financial Plan

1. It is proposed that the figures in the financial plan will be calculated as follows:
 - (a) Forecast of revenue and expenditure will be based on the World Bank's world inflation rate from the previous full year to project the future years of the financial plan;
 - (b) Forecast of revenue and expenditure for future years will be based on the United Nations operational rates of exchange applicable in the month preceding the submission of the financial plan to the Division of Conference Services for translation into the six official languages of the United Nations.
2. Provide the following scenarios
 - (a) A forecast of revenue and expenditure scenarios based on achieving 60 per cent, 80 per cent, 100 per cent and 120 per cent of the estimated overall cost of the strategic plan.



Overview of the Draft Financial Plan

| Benefits | Challenges |
|--|--|
| Links the strategic plan with a financial forecast of revenue and expenditure required to implement the plan. | The level of risk and uncertainty in forecasting of future political, economic and environmental factors in the medium term. |
| Can stimulate discussion and provide an indicative medium-range financial perspective for UN-Habitat stakeholders. | The ability to ascertain donor priorities in the medium term. |
| Constitutes a tool to identify potential financial challenges. | |

Financial Plan of Projected Revenues and Expenditures for calendar years 2020-2023 *(thousands of United States dollars)*

| Funding sources | Budgeted 2020 | Allotment issued | Actuals 2020 | Approved 2021 | Allotment issued | Actuals (September 2021) | Proposed resources 2022 | Proposed resources 2023 |
|---|----------------------|-------------------------|---------------------|----------------------|-------------------------|---------------------------------|--------------------------------|--------------------------------|
| Revenues | | | | | | | | |
| Foundation non-earmarked | 18,927.4 | - | 4,916.0 | 10,000.0 | - | 1,973.8 | 11,978.6 | 12,000.0 |
| Regular budget (Section 15) | 14,018.0 | - | 14,018.0 | 12,495.8 | - | 8,399.9 | 13,289.0 | 16,289.0 |
| Regular budget (Section 23 and Section 35) | 2,217.5 | - | 1,522.0 | 2,559.0 | - | 991.8 | 2,540.0 | 2,540.0 |
| Foundation earmarked | 63,473.7 | - | 56,814.0 | 43,330.8 | - | 14,392.7 | 69,122.0 | 45,000.0 |
| Technical cooperation | 147,397.4 | - | 115,960.0 | 152,573.1 | - | 96,547.7 | 149,845.5 | 150,000.0 |
| End of service benefits | - | - | 2,239.0 | - | - | 30.9 | - | - |
| Programme support costs | 10,641.0 | - | 10,590.0 | 9,778.8 | - | 7,818.5 | 11,228.5 | 12,757.0 |
| Total revenues | 256,675.0 | - | 206,059.0 | 230,737.5 | - | 130,155.3 | 258,003.6 | 238,586.0 |

Financial Plan of Projected Revenues and Expenditures for calendar years 2020-2023 (*thousands of United States dollars*)

| Expenditures | Budgeted 2020 | Allotment issued | Actuals 2020 | Approved 2021 | Allotment issued | Actuals (September 2021) | Proposed resources 2022 | Proposed resources 2023 |
|---|----------------------|-------------------------|---------------------|----------------------|-------------------------|---------------------------------|--------------------------------|--------------------------------|
| Foundation non-earmarked | 18,927.4 | 7,722.5 | 6,396.0 | 10,000.0 | 3,195.8 | 2,564.4 | 11,978.6 | 12,000.0 |
| Regular budget (Section 15) | 14,018.0 | 14,018.0 | 14,018.0 | 12,495.8 | 12,495.8 | 8,399.9 | 13,289.0 | 16,289.0 |
| Regular budget (Section 23 and Section 35) | 2,217.5 | 2,217.5 | 1,522.0 | 2,559.0 | 2,559.0 | 991.8 | 2,540.0 | 2,540.0 |
| Foundation earmarked | 63,473.7 | 40,601.4 | 36,303.0 | 43,330.8 | 49,406.8 | 35,712.0 | 69,122.0 | 40,500.0 |
| Technical cooperation | 147,397.4 | 104,963.4 | 91,737.0 | 152,573.1 | 162,001.8 | 79,404.5 | 149,845.5 | 135,000.0 |
| End of service benefits | - | - | 1,987.0 | - | - | 35.9 | - | - |
| Programme support costs | 10,641.0 | 12,662.1 | 10,927.0 | 9,778.8 | 11,374.0 | 8,637.3 | 11,228.5 | 11,481.3 |
| Total expenditures | 256,675.0 | 182,184.9 | 162,890.0 | 230,737.5 | 241,033.2 | 135,745.8 | 258,003.6 | 217,810.3 |
| Net Revenues | - | - | 43,169.0 | - | - | (5,590.5) | - | 20,775.7 |

Financial Plan of Projected Revenues and Expenditures for calendar years 2020-2023 *(thousands of United States dollars)*

| Funding sources | Budgeted 2020 | Allotment issued | Actuals 2020 | Approved 2021 | Allotment issued | Actuals (October 2021) | Proposed resources 2022 | Proposed resources 2023 |
|---|----------------------|-------------------------|---------------------|----------------------|-------------------------|-------------------------------|--------------------------------|--------------------------------|
| Revenues | | | | | | | | |
| Foundation non-earmarked | 18,927.4 | - | 4,916.0 | 10,000.0 | - | 2,024.3 | 11,978.6 | 12,000.0 |
| Regular budget (Section 15) | 14,018.0 | - | 14,018.0 | 12,495.8 | - | 10,413.2 | 13,289.0 | 16,289.0 |
| Regular budget (Section 23 and Section 35) | 2,217.5 | - | 1,522.0 | 2,559.0 | - | 2,132.6 | 2,540.0 | 2,540.0 |
| Foundation earmarked | 63,473.7 | - | 56,814.0 | 43,330.8 | - | 20,119.2 | 69,122.0 | 45,000.0 |
| Technical cooperation | 147,397.4 | - | 115,960.0 | 152,573.1 | - | 100,266.9 | 149,845.5 | 150,000.0 |
| End of service benefits | - | - | 2,239.0 | - | - | 30.9 | - | - |
| Programme support costs | 10,641.0 | - | 10,590.0 | 9,778.8 | - | 8,829.7 | 11,228.5 | 12,757.0 |
| Total revenues | 256,675.0 | - | 206,059.0 | 230,737.5 | - | 143,816.8 | 258,003.6 | 238,586.0 |

Financial Plan of Projected Revenues and Expenditures for calendar years 2020-2023 (*thousands of United States dollars*)

| Expenditures | Budgeted 2020 | Allotment issued | Actuals 2020 | Approved 2021 | Allotment issued | Actuals (October 2021) | Proposed resources 2022 | Proposed resources 2023 |
|---|----------------------|-------------------------|---------------------|----------------------|-------------------------|-------------------------------|--------------------------------|--------------------------------|
| Foundation non-earmarked | 18,927.4 | 7,722.5 | 6,396.0 | 10,000.0 | 3,195.8 | 2,219.8 | 11,978.6 | 12,000.0 |
| Regular budget (Section 15) | 14,018.0 | 14,018.0 | 14,018.0 | 12,495.8 | 12,495.8 | 9,656.9 | 13,289.0 | 16,289.0 |
| Regular budget (Section 23 and Section 35) | 2,217.5 | 2,217.5 | 1,522.0 | 2,559.0 | 2,559.0 | 1,532.5 | 2,540.0 | 2,540.0 |
| Foundation earmarked | 63,473.7 | 40,601.4 | 36,303.0 | 43,330.8 | 49,406.8 | 38,902.9 | 69,122.0 | 40,500.0 |
| Technical cooperation | 147,397.4 | 104,963.4 | 91,737.0 | 152,573.1 | 162,001.8 | 84,663.7 | 149,845.5 | 135,000.0 |
| End of service benefits | - | - | 1,987.0 | - | - | 36.0 | - | - |
| Programme support costs | 10,641.0 | 12,662.1 | 10,927.0 | 9,778.8 | 11,374.0 | 9,916.6 | 11,228.5 | 11,481.3 |
| Total expenditures | 256,675.0 | 182,184.9 | 162,890.0 | 230,737.5 | 241,033.2 | 146,931.2 | 258,003.6 | 217,810.3 |
| Net Revenues | - | - | 43,169.0 | - | - | (3,114.5) | - | 20,775.7 |

1. The Executive Board approved the proposed Financial Plan methodology noting:
 - a. UN-Habitat will consult the United Nations Controller on the draft format of the proposal to ensure alignment with United Nations financial reporting and the reforms on programmatic and budgetary matters initiated by the Secretary-General.
2. Approve that first UN-Habitat Financial Plan will be presented in conjunction with the next UN-Habitat Strategic Plan.
3. Authorize UN-Habitat to provide actual revenue and expenditure updates as presented today for the remainder of the 2020 -2023 Strategic Plan.

THANK YOU!

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