



# General Assembly

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## Seventy-eighth session

Items xxx and xxx of the preliminary list\*

### Proposed programme budget for 2024

#### Programme planning

## Proposed programme budget for 2024

### Part IV

#### International cooperation for development

### Section 15

#### Human settlements

#### Programme 12

##### Human settlements

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\* A/78/x.

\*\* In keeping with paragraph 11 of resolution 72/266 A, the part consisting of the programme plan and programme performance information is submitted through the Committee for Programme and Coordination for the consideration of the General Assembly.

\*\*\* In keeping with paragraph 11 of resolution 72/266 A, the part consisting of the post and non-post resource requirements is submitted through the Advisory Committee on Administrative and Budgetary Questions for the consideration of the General Assembly.

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## Foreword

Over the course of 2024, the United Nations Human Settlements Programme (UN-Habitat) will continue to promote urbanization as a positive transformative force for people and communities, reducing inequality, discrimination and poverty, and strengthening climate action. The second UN-Habitat Assembly with the theme ‘A sustainable urban future through inclusive and effective multilateralism: Achieving the SDGs in times of global crises’ sets the stage to accelerate the implementation of the global agendas through sustainable urbanization, including towards several targets of Sustainable Development Goal 11 on ‘Making cities and human settlements inclusive, safe, resilient and sustainable’.

Urgent action is needed to accelerate implementation and to translate goals into concrete pathways for bold transformative action. The COVID-19 pandemic and current global crises have clearly shown that adequate housing for all and prosperous, just and green urban futures cannot be realized without inclusive and effective multilateralism, that acknowledges human rights and gender equality, and complements and reinforces national and local efforts towards sustainable development.

Across the subprogrammes, UN-Habitat will aim to strengthen the transformative nature of its work and contribute to an enhanced role of Local and Regional Governments in implementing global agreements. Access to adequate housing, localizing the SDGs, climate action and urban crisis prevention and response remain key priorities.

The budget set out in the present document stabilizes its core funding, ensuring the proper balance and integration of normative and operational work. The proposed budget for 2024 positions UN-Habitat to effectively deliver on its mandates and to efficiently respond to emerging situations across its programme of work.

*(Signed)* Maimunah **Mohd Sharif**  
Executive Director, United Nations Human Settlements Programme

## A. Proposed programme plan for 2024 and programme performance in 2022

### Overall orientation

#### Mandates and background

- 15.1 The United Nations Human Settlements Programme (UN-Habitat) is a focal point for sustainable urbanization and human settlements in the United Nations system. It supports Member States in the development of sustainable cities and human settlements through its normative and operational work at the global, regional, national, and local levels. UN-Habitat leads and coordinates the monitoring of and reporting on global progress in the implementation of the New Urban Agenda and Sustainable Development Goal 11. The mandate derives from priorities established by General Assembly resolutions and decisions, including resolution [3327 \(XXIX\)](#), by which the Assembly established the United Nations Habitat and Human Settlements Foundation, and resolution [32/162](#), by which the Assembly established the United Nations Centre for Human Settlements (Habitat). The Assembly, through its resolution [56/206](#), transformed it to the United Nations Human Settlements Programme (UN-Habitat), effective 1 January 2002. The Assembly, through its resolution [73/239](#), established a new governance structure for the Programme, consisting of the universal UN-Habitat Assembly, the 36-member Executive Board and the Committee of Permanent Representatives.
- 15.2 The Programme's support is aimed at developing the capacity at all levels of government and other key stakeholders to formulate and implement policies, plans and concrete activities for sustainable urban development. Such support is also provided through the implementation of projects under the regular programme of technical cooperation and the United Nations Development Account.

#### Strategy and external factors for 2024

- 15.3 We are witnessing a world that will continue to urbanize over the next three decades—from 56 per cent in 2021 to 68 per cent in 2050. This translates into an increase of 2.2 billion urban residents, living mostly in Africa and Asia in cities. Urbanization remains one of the most significant trends of the twenty-first century. Some 90 per cent of urban growth is taking place in less developed regions, where unplanned growth is fueling the expansion of informal settlements and slums, resulting in an increase in urban poverty, inequality and lack of adequate and affordable housing. In other parts of the world many cities are experiencing negative growth and shrinking populations. Globally, more than 1.6 billion people live in inadequate housing and more than 1 billion live in slums and informal settlements. Of significance to the programme of work are the estimated 281 million international migrants in 2020, most of whom live in urban areas, and a doubling of the internally displaced in the last 10 years. The World Bank estimates from 2021 show that 216 million people could be forced to migrate within their own countries by 2050 due to climate change if immediate action is not taken.
- 15.4 The lack of progress towards the SDGs and the Paris Agreement in context of inter-related global crises calls for more transformative action. Climate change and biodiversity loss, pandemics, armed conflicts, growing inequalities and other natural and human-made disasters, often converge in cities and surrounding territories. Being prepared for and overcoming these challenges is critical to transformation towards a better urban future. UN-Habitat will focus on pathways to transformative change and investigate and elevate examples of cities that reached a tipping point and turned the corner by instituting innovative and progressive policies and planning regimes. COVID-19 has shown that substantial change is possible in the short term, such as the repurposing of public space towards pedestrians and cyclists, but the challenge is in delivering long-term and sustainable change.
- 15.5 Cities are hotspots for environmental and energy challenges, accounting for 60 to 80 per cent of global energy consumption, 70 per cent of global greenhouse gas emissions and more than 70 per cent of resource use. The urban poor, living in risk-prone and underserved areas, suffer the worst consequences of climate change-related disasters and natural and human-made crises. UN-Habitat will support cities in reshaping urban planning solutions that are more sustainable and integrated

and help to overcome inequalities, supported by innovation and technology, to become healthier, and more resilient and inclusive.

- 15.6 UN-Habitat will continue to build on its experience of implementing large-scale programmes and projects at the local, national, and regional levels to guide technical cooperation work and ensure that it has a demonstrable impact on the lives of beneficiaries. Through its flagship programmes, UN-Habitat continues to fast-track integration between its normative and operational work, scaling up and accelerating the impact of the organization. In 2024, UN-Habitat will further advance the following flagship programmes:
- (a) “Sustainable Development Goals Cities”, which aims to advance the overall implementation of the Goals at the local level by supporting cities in developing reliable data, undertaking evidence-based planning and implementing transformative projects (contributing to all subprogrammes);
  - (b) “RISE-UP: resilient settlements for the urban poor”, which works to leverage large-scale investment to build urban adaptation and climate resilience in global hotspots of vulnerability and address issues of spatial inequality (contributing mainly to subprogrammes 1 and 3);
  - (c) “Inclusive cities: enhancing the positive impacts of urban migration”, which supports local and national authorities in creating inclusive and urban environments for all people (contributing mainly to subprogrammes 1 and 4);
  - (d) “Inclusive, vibrant neighborhoods and communities”, which supports urban regeneration of towns and cities with a view to addressing spatial inequality (contributing mainly to subprogrammes 1 and 3);
  - (e) “People-centered smart cities”, which supports digital transformation for sustainable urbanization (contributing mainly to subprogrammes 1 and 2).
- 15.7 To better meet the needs of Member States and to engage a wider audience, UN-Habitat will continue to strengthen capacity-building initiatives, digitization of tools and virtual e-learning programmes. In line with its capacity-building strategy for the implementation of the Sustainable Development Goals and the New Urban Agenda, UN-Habitat will focus on localizing the SDGs, identifying and addressing gaps in capacity.
- 15.8 In its catalytic role as a knowledge hub and partner convenor, UN-Habitat will carry out advocacy, communication and outreach activities across the four subprogramme themes and mobilize broad-based support for the implementation of the New Urban Agenda. It will continue to leverage advocacy and knowledge platforms, including its own website, the Urban Agenda Platform and key global events such as World Cities Day and World Habitat Day, and regional ministerial conferences.
- 15.9 As a focal point for sustainable urbanization and human settlements, UN-Habitat will continue to monitor and report on global trends and provide evidence for policymaking. It will expand the roll out of the global urban monitoring framework. Progress will continue to be made in 2024 in the deployment of technologies for data collection and analysis, visualization, and management of information. UN-Habitat will also continue to support Member States and other stakeholders in reporting on the implementation of the New Urban Agenda, including as part of the reporting on the Goals (voluntary national and local reviews) and towards other global agendas.
- 15.10 With regard to cooperation with other entities at the global, regional national and local levels, UN-Habitat will continue its close cooperation with international and regional organizations and other regional actors, such as the Organisation for Economic Co-operation and Development (on national urban policies), the World Bank and the European Union (on urban recovery frameworks), as well as regional development banks. UN-Habitat will maintain its focus on partnerships with local authorities and their associations and city networks, as well as partnerships with grass-roots organizations, foundations, international financial institutions, the private sector, and academic institutions to support municipal efforts in the localization of the Goals. It will continue to serve as the secretariat and co-chair of the Local 2030 Coalition to mobilize the support of national Governments, private sector, local governments and various non-State organizations, together with the United Nations system, for coordinated action at the local level to accelerate the achievement of the Goals.

- 15.11 With regard to inter-agency coordination and liaison, UN-Habitat will continue to collaborate with the Department of Economic and Social Affairs, the United Nations regional economic and social commissions and the Office of the Special Advisor on Solutions to Internal Displacement and strengthen its strategic partnerships with other United Nations agencies, building on the United Nations system-wide strategy on sustainable urban development and agency-specific collaborative frameworks. Regional focus will be articulated through the regional development cooperation platforms and issue-based coalitions. It will also collaborate with the resident coordinator system to improve the integration of urban issues and territorial approaches through the common country assessments and the formulation of the United Nations Sustainable Development Cooperation Frameworks.
- 15.12 To pursue stronger integration of environmental sustainability and the protection of biodiversity into urban development, UN-Habitat will continue to strengthen its collaboration with the United Nations Environment Programme. It will collaborate with the Office of the United Nations High Commissioner for Refugees, the United Nations Development Programme (UNDP), the International Organization for Migration, the United Nations Office for Disaster Risk Reduction, the World Food Programme, the Mayors Migration Council and the Resilient Cities Network to integrate sustainable urban development into resilience, humanitarian response and urban recovery. UN-Habitat will collaborate with the World Health Organization and the United Nations Children's Fund on the monitoring of water and sanitation and the integration of health considerations into its planning work. It will reinforce its partnership with the United Nations Entity for Gender Equality and the Empowerment of Women (UN-Women) to strengthen gender equality and the empowerment of women in its work and initiatives.
- 15.13 With regard to the external factors, the overall plan for 2024 is based on the following planning assumptions:
- (a) Adequate extrabudgetary resources are available to implement the planned work and produce the deliverables;
  - (b) Countries remain committed to the New Urban Agenda and the 2030 Agenda for Sustainable Development;
  - (c) Ongoing requests are received from national and local governments for policy advice and technical assistance from UN-Habitat in the development and implementation of their urban policies, plans and strategies;
  - (d) Urban indicators, data and information are used to formulate policies, with adequate mechanisms available for impact monitoring and performance assessments;
  - (e) Countries in which UN-Habitat delivers large programmes will maintain political, economic and social conditions that allow for the implementation of programmes and projects.
- 15.14 UN-Habitat integrates a gender perspective in its operational activities, deliverables and results, as appropriate, including through its strategic results framework and gender equality policy and action plan. Furthermore, the Advisory Group on Gender Issues advises the Executive Director on how to best promote gender equality and the empowerment of women in sustainable urban development through its flagship programmes. UN-Habitat, in collaboration with UN-Women, will continue to support Member States with policy, legislation, planning and financing instruments to achieve integrated, inclusive and participatory results. For example, UN-Habitat will continue to promote land and housing policies that incorporate a gender perspective, improve tenure security for all, particularly women, and address the intersecting areas of Sustainable Development Goals 5 and 11.
- 15.15 In line with the United Nations Disability Inclusion Strategy, UN-Habitat will continue to work with its partners, including the World Blind Union and World Enabled, among others, to integrate disability inclusion into its programmatic work. It will implement an action plan that ensures that disability inclusion is mainstreamed throughout the organization's work, highlight good practices and identify key areas that require capacity development, technical resources and assistance. The action plan strengthens the established environmental and social safeguards framework that is applied to all projects, and disability inclusion will be further strengthened as an integral part of each project submitted for approval.

- 15.16 The programme will continue to mainstream social inclusion as a process and outcome to address cross-cutting issues relating to women and girls, older persons, persons with disabilities, children, and young people. UN-Habitat will also continue to develop platforms and mechanisms to engage youth such as the UN-Habitat Youth Advisory Board and the One Stop Youth Resource Centers, and develop critical programmes in the areas of livelihoods, public space and climate change. In 2024, UN-Habitat will also renew its Youth Strategy, last revised in 2015. The programme will continue to strengthen its approach to leaving no one behind by focusing on the spatial dimension of exclusion across its activities with full respect to human rights. This will include support to Member States with relevant UN-Habitat tools, mechanisms, and normative materials. Moreover, UN-Habitat’s thematic areas of resilience and urban safety will continue to be incorporated across the programme’s activities.

### Impact of the pandemic and lessons learned

- 15.17 The continuation of the coronavirus disease (COVID-19) pandemic into 2022 had an impact on the implementation of mandates, in particular dealing with delays, carrying over from 2021, to technical support to support progress towards the Sustainable Development Goals under all subprogrammes. The programme continued its focus to raise awareness of the New Urban Agenda and the further development of the related online courses available in all official languages of the United Nations in order to scale up outreach and awareness around the transformative potential of sustainable urbanization, which in return could facilitate more sustainable recovery from the pandemic and help to accelerate progress towards the Goals.
- 15.18 In addition, in order to support Member States on issues related to the COVID-19 pandemic, within the overall scope of the objectives, projects focused on, for instance, regaining confidence in the use of public space and included further COVID-19 prevention measures to help mitigate the risk on projects of a potential flare up across all subprogrammes.
- 15.19 The subprogramme continues to mainstream lessons learned and best practices related to the adjustments to and adaptation of the programme owing to the COVID-19 pandemic including the continuation of virtual meeting modalities where possible for expert group meetings, which allows for broader participation, and complementing the existing tools of UN-Habitat with online digital learning companions to expand its outreach.

### Legislative mandates

- 15.20 The list below provides all mandates entrusted to the programme.

#### *General Assembly resolutions*

3327 (XXIX)	Establishment of the United Nations Habitat and Human Settlements Foundation	70/1	Transforming our world: the 2030 Agenda for Sustainable Development
34/114	Global report on human settlements and periodic reports on international cooperation and assistance on human settlements	71/256 71/327	New Urban Agenda The United Nations in global economic governance
42/146	Realization of the right to adequate housing	76/137	Policies and programmes involving youth
53/242	Report of the Secretary-General on environment and human settlements	72/234 74/237	Women in development Eradicating rural poverty to implement the 2030 Agenda for Sustainable Development
S-25/2	Declaration on Cities and Other Human Settlements in the New Millennium	75/233	Quadrennial comprehensive policy review of operational activities for development of the United Nations system
56/206	Strengthening the mandate and status of the Commission on Human Settlements and the status, role and functions of the United Nations Centre for Human Settlements (Habitat)	77/170	Ensuring access to affordable, reliable, sustainable and modern energy for all

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77/173;	Implementation of the outcomes of the United Nations Conferences on Human Settlements and on Housing and Sustainable Urban Development and strengthening of the United Nations Human Settlements Programme (UN-Habitat)	76/183	Integrating sport into youth crime prevention and criminal justice strategies
76/140	Improvement of the situation of women and girls in rural areas		
76/141	Violence against women migrant workers		

*UN-Habitat Assembly resolutions and decisions*

1/1	United Nations Human Settlements Programme strategic plan for the period 2020–2023	1/4	Achieving gender equality through the work of the United Nations Human Settlements Programme to support inclusive, safe, resilient and sustainable cities and human settlements
1/2	United Nations System-Wide Guidelines on Safer Cities and Human Settlements		
1/3	Enhancing capacity-building for the implementation of the New Urban Agenda and the urban dimension of the 2030 Agenda for Sustainable Development	Decision 1/3	Arrangements for the transition towards the new governance structure of the United Nations Human Settlements Programme

*Executive Board decisions*

2021/6	Work programme and budget, implementation of the strategic plan for the period 2020–2023, and alignment of the planning cycles of the United Nations Human Settlements Programme with the quadrennial comprehensive policy review process	2022/4	management and administration of UN-Habitat; and draft work programme and budget for 2023
2022/1	Status of the draft work programme of the United Nations Human Settlements Programme and the draft budget of the United Nations Habitat and Human Settlements Foundation for 2023, and financial, budgetary and administrative matters of the United Nations Human Settlements Programme		Implementation of the normative and operational activities of UN-Habitat; reporting on the programmatic activities of the Programme in 2022; implementation of subprogrammes, flagship programmes and technical cooperation activities
2022/2	Implementation of the normative and operational activities of the United Nations Human Settlements Programme		
2022/3	Implementation of the strategic plan for the period 2020–2023; financial, budgetary and administrative matters of the United Nations Human Settlements Programme (UN-Habitat); report of the Joint Inspection Unit on the findings of its review of the		

*Committee of Permanent Representatives recommendations*

1/1	Implementation of the resolutions adopted by the United Nations Habitat Assembly at its first session, in May 2019	1/3	Quadrennial report of the Secretary-General on the implementation of the New Urban Agenda, the high-level meeting of the General Assembly to assess progress in the implementation of the New Urban Agenda, and the eleventh session of the World Urban Forum
1/2	Implementation of resolution 1/1 on the United Nations Human Settlements strategic plan for the period 2020–2023		



*Governing Council resolutions*

19/4	Cooperation between the United Nations Human Settlements Programme and the United Nations Environment Programme	24/2	Strengthening the work of the United Nations Human Settlements Programme on urban basic services
19/11	Strengthening the United Nations Habitat and Human Settlements Foundation	24/5	Pursuing sustainable development through national urban policies
20/6	Best practices, good policies and enabling legislation in support of sustainable urbanization and the attainment of internationally agreed development goals	24/7	Making slums history: a worldwide challenge
20/16	Enhancing the involvement of civil society in local governance	24/9	Inclusive national and local housing strategies to achieve the Global Housing Strategy paradigm shift
21/3	Guidelines on decentralization and strengthening of local authorities	24/11	Promoting sustainable urban development by creating improved economic opportunities for all, with special reference to youth and gender
21/7	Sustainable public-private partnership incentives for attracting large-scale private-sector investment in low-income housing	24/13	Country activities by the United Nations Human Settlements Programme
21/8	Africa fund/financing mechanism on slum prevention and upgrading	25/1	Contribution of the United Nations Human Settlements Programme to the post-2015 development agenda in order to promote sustainable urban development and human settlements
21/9	Women's land and property rights and access to finance		
21/10	Strengthening the Habitat and Human Settlements Foundation: experimental financial mechanisms for pro-poor housing and infrastructure	25/2	Strengthening national ownership and operational capacity
22/9	South-South cooperation in human settlements	25/6	International guidelines on urban and territorial planning
23/3	Support for pro-poor housing	25/7	United Nations Human Settlements Programme governance reform
23/4	Sustainable urban development through access to quality urban public spaces	26/4	Promoting safety in cities and human settlements
23/8	Third United Nations conference on housing and sustainable urban development	26/5	Regional technical support on sustainable housing and urban development by regional consultative structures
23/10	Future activities by the United Nations Human Settlements Programme in urban economy and financial mechanisms for urban upgrading, housing and basic services for the urban poor	26/6	World Urban Forum
23/17	Sustainable urban development through expanding equitable access to land, housing, basic services and infrastructure	26/9	Human settlements development in the Occupied Palestinian Territory

*Economic and Social Council resolutions*

2003/62	Coordinated implementation of the Habitat Agenda	2022/7	Inclusive and resilient recovery from COVID-19 for sustainable livelihoods, well-being and dignity for all: eradicating poverty and hunger in all its forms and dimensions to achieve the 2030 Agenda
2017/24	Human settlements		
2020/7	Affordable housing and social protection systems for all to address homelessness		
2022/18	Mainstreaming a gender perspective into all policies and programmes in the United Nations system		

**Subprogramme 1  
Reduced spatial inequality and poverty in communities across the urban-rural continuum**

*General Assembly resolution*

67/291	Sanitation for All	76/153	The human rights to safe drinking water and sanitation
69/213	Role of transport and transit corridors in ensuring international cooperation for sustainable development	75/212	United Nations Conference on the Midterm Comprehensive Review of the Implementation of the Objectives of the International Decade for Action, "Water for Sustainable Development", 2018–2028
74/299	Improving global road safety		
76/133	Inclusive policies and programmes to address homelessness, including in the aftermath of the coronavirus disease (COVID-19)	76/255	Integration of mainstream bicycling into public transportation systems for sustainable development

**Subprogramme 2  
Enhanced shared prosperity of cities and regions**

*General Assembly resolution*

77/211	The right to privacy in the digital age	76/213	Science, technology, and innovation for sustainable development
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*Governing Council resolutions*

24/3	Inclusive and sustainable urban planning and elaboration of international guidelines on urban and territorial planning
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*UN-Habitat Assembly resolution*

1/5	Enhancing urban-rural linkages for sustainable urbanization and human settlements
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*Economic and Social Council resolutions*

2021/30	Open-source technologies for sustainable development	2021/29	Science, technology and innovation for development
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**Subprogramme 3  
Strengthened climate action and improved urban environment**

*General Assembly resolutions*

63/217	Natural disasters and vulnerability	77/164	Disaster risk reduction
67/263	Reliable and stable transit of energy and its role in ensuring sustainable development and international cooperation	75/218	Implementation of the United Nations Convention to Combat Desertification in Those Countries Experiencing Serious Drought and/or Desertification, particularly in Africa
69/225	Promotion of new and renewable sources of energy		
73/228	Follow-up to and implementation of the SIDS Accelerated Modalities of Action (SAMOA) Pathway and the Mauritius Strategy for the Further Implementation of the Programme of Action for the Sustainable Development of Small Island Developing States	77/167	Implementation of the Convention on Biological Diversity and its contribution to sustainable development
74/219	Protection of global climate for present and future generations of humankind	77/165	Protection of global climate for present and future generations of humankind

**Section 15 Human settlements**

77/162	Promoting sustainable consumption and production patterns for the implementation of the 2030 Agenda for Sustainable Development, building on Agenda 21	77/161	Promoting zero-waste initiatives to advance the 2030 Agenda for Sustainable Development
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*Governing Council resolutions*

22/3	Cities and climate change
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*UNEA Resolution*

5/5	Nature-based solutions for supporting sustainable development
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**Subprogramme 4  
Effective urban crisis prevention and response**

*General Assembly resolutions*

69/280	Strengthening emergency relief, rehabilitation and reconstruction in response to the devastating effects of the earthquake in Nepal	73/230	Effective global response to address the impacts of the El Niño phenomenon
69/283	Sendai Framework for Disaster Risk Reduction 2015–2030	74/115	International cooperation on humanitarian assistance in the field of natural disasters, from relief to development
74/118	Strengthening of the coordination of emergency humanitarian assistance of the United Nations	76/167	Protection of and assistance to internally displaced persons
77/199	Assistance to refugees, returnees and displaced persons in Africa	77/176	International migration and development

*Governing Council resolutions*

20/17	Post-conflict, natural and human-made disaster assessment and reconstruction	26/2	Enhancing the role of UN-Habitat in urban crisis response
23/18	Natural disaster risk reduction, preparedness, prevention and mitigation as a contribution to sustainable urban development		

**Deliverables**

15.21 Table 15.1 lists all cross-cutting deliverables of the programme.

Table 15.1  
**Cross-cutting deliverables for the period 2022–2024, by category and subcategory**

<i>Category and subcategory</i>	<i>2022 planned</i>	<i>2022 actual</i>	<i>2023 planned</i>	<i>2024 planned</i>
<b>A. Facilitation of the intergovernmental process and expert bodies</b>				
<b>Parliamentary documentation</b> (number of documents)	<b>1</b>	-	<b>1</b>	<b>1</b>
1. Implementation of the outcome of the United Nations Conference on Housing and Sustainable Urban Development (Habitat III) and strengthening of the United Nations Human Settlements Programme (UN-Habitat): report of the Secretary-General	1	-	1	1
<b>Substantive services for meetings</b> (number of three-hour meetings)	<b>17</b>	<b>17</b>	<b>29</b>	<b>15</b>
Meetings of:				
2. The governing bodies (UN-Habitat Assembly, Executive Board and Committee of Permanent Representatives)	12	12	26	12

## Part IV International cooperation for development

<i>Category and subcategory</i>	<i>2022 planned</i>	<i>2022 actual</i>	<i>2023 planned</i>	<i>2024 planned</i>
3. The Committee for Programme and Coordination	1	1	1	1
4. The Advisory Committee on Administrative and Budgetary Questions	1	1	1	1
5. The Fifth Committee	1	1	1	1
6. The General Assembly on the review of the implementation of the New Urban Agenda	2	2	–	–
<b>B. Generation and transfer of knowledge</b>				
<b>Publications</b> (number of publications)	<b>5</b>	<b>3</b>	<b>2</b>	<b>2</b>
7. UN-Habitat flagship reports	2	-	–	–
8. <i>World Cities Report- Cities and Climate Action</i>	1	1	1	1
9. Second quadrennial report on the implementation of the New Urban Agenda	1	1	–	–
10. UN-Habitat annual report	1	1	1	1
<b>C. Substantive deliverables</b>				
<b>Consultation, advice and advocacy:</b> consultations with all Member States on resolutions of the General Assembly and of the Economic and Social Council; briefings to all Member States on sustainable development issues and processes.				
<b>Databases and substantive digital materials:</b> Global Urban Indicators database is used by 2700 users annually, hosting 114 urban related indicators; Global Urban Monitoring Framework, indicator framework to monitor the implementation of the quadrennial comprehensive policy review used by all Member States.				
<b>D. Communication deliverables</b>				
<b>Outreach programmes, special events and information materials:</b> materials, and flyers about the New Urban Agenda.				
<b>External and media relations:</b> interviews and commentaries about UN-Habitat flagship reports, <i>World Cities Report</i> ; <i>SDG II Synthesis report</i> ; articles and blogs about implementing the New Urban Agenda and localizing the SDGs.				
<b>Digital platforms and multimedia content:</b> Urban Agenda Platform ( <a href="http://www.urbanagendaplatform.org">www.urbanagendaplatform.org</a> ); social media materials about the New Urban Agenda and New Urban Agenda Illustrated, social media materials for the <i>World Cities Report</i> , and the UN-Habitat annual report;				

## Evaluation activities

15.22 The following evaluations completed in 2022 have guided the proposed programme plan for 2024:

- (a) Evaluations conducted by the Joint Inspection Unit (JIU):
  - i) Review of Management and Administration in the United Nations Human Settlements Programme (JIU/REP/2022/1);
- (b) Evaluations conducted by UN-Habitat
  - i) Evaluation of UN-Habitat's National Urban Policy Programme;
  - ii) Evaluation of World Urban Forum Programme 2018-2023.

15.23 The results and lessons of the evaluation(s) referenced above have been taken into account for the proposed programme plan for 2024. For example, based on the recommendations from Evaluation of UN-Habitat's National Urban Policy Programme, UN-Habitat has strengthened results-based management of National Urban Policy Programme: Developing NUPs and Smart City Strategies in three selected countries (Islamic Republic of Iran, Myanmar and Nigeria (Phase 1), with improved indicators and appropriate baselines and targets to measure impact and outcomes. The results and recommendations from the evaluation of the tenth session feed into the programming of the 11<sup>th</sup> session and are being used for the programming of the next six-year programme cycle of the World Urban Session. The results and recommendations from the JIU review of management and administration of UN-Habitat are already being used to further strengthen the efficiency and effectiveness of UN-Habitat. The report was presented to the Executive Board, which expressed willingness to support the implementation of the recommendations from the review.

- 15.24 The following evaluations are planned for 2024:
- a) Evaluations to be conducted by OIOS;
  - b) Evaluations to be conducted Joint Inspection Unit;
  - c) Evaluation of two Country Portfolio evaluations (Mozambique and another Country to be determined);
  - d) Final evaluation of the GWOPA Strategy;
  - e) Two thematic evaluations (Gender and Youth);
  - f) One corporate evaluation – Evaluation of 12th session Word Urban Forum.

## **Programme of work**

### **Subprogramme 1**

#### **Reduced spatial inequality and poverty in communities across the urban-rural continuum**

##### **Objective**

- 15.25 The objective, to which this subprogramme contributes, is to reduce inequality between and within communities and to reduce poverty in communities across the urban-rural continuum through increased and equal access to basic services, sustainable mobility, accessible and safe public space, increased and secure access to land, adequate and affordable housing and effective human settlements growth and regeneration.

##### **Strategy**

- 15.26 To contribute to the objective, the subprogramme will:
- (a) Develop and disseminate toolkits, standards and technical guidelines to Member States and engage partner cities and local governments in policy dialogues, peer-to-peer support, the sharing of best practices, training sessions and other capacity-building initiatives in the areas of water, sanitation and energy, localizing the Goals and designing low-emission and climate resilient transformative actions to.
  - (b) Provide technical assistance, build institutional capacity and mobilize national and local and regional governments to develop their waste management practices and resource efficiency by rethinking, reducing, reusing and recycling materials and waste before and after usage or consumption.
  - (c) Provide technical support to Member States with policy, legislation, strategic planning and financing instruments to implement integrated, inclusive, low-emission, climate resilient and gender-sensitive land and housing policies.
  - (d) Advocate for adequate, safe affordable housing responding to increased housing demand, homelessness and the prevention of unlawful forced evictions, implementing sustainable building codes, regulations and sustainability certification tools for the housing sector, capitalizing the transformative power of implementing sustainable housing solutions.
  - (e) Provide technical assistance to national and local governments and cities seeking to develop specific bankable, catalytic and pilot urban interventions for urban transformation, expansion and regeneration; and support partner cities in institutionalizing different sustainable approaches on urban regeneration through the development of specific plans, policies, diverse adequate and affordable housing solutions, technical guidelines and toolkits, in line with the International Guidelines on Urban and Territorial Planning and principles of sustainable urbanization delivering climate action.

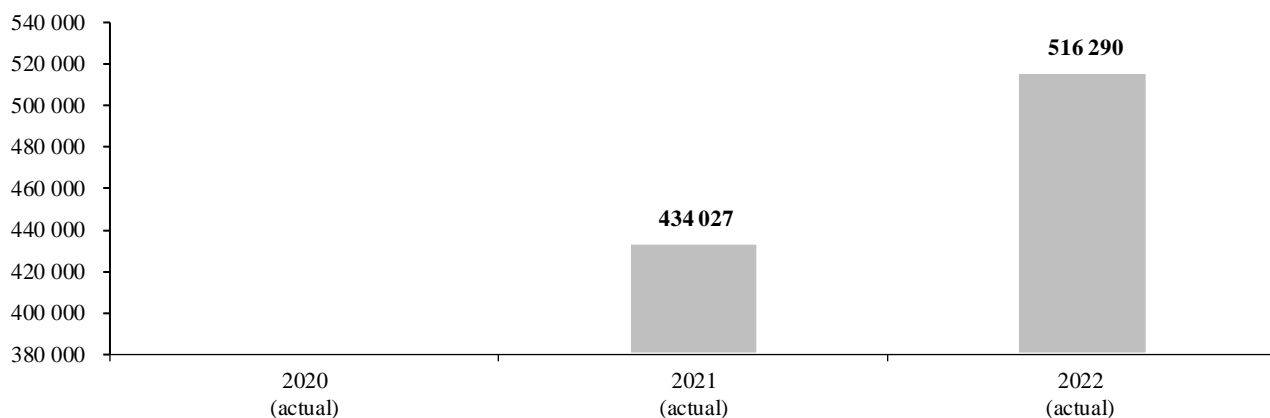
- (f) Support national and local governments to address structural inequalities exposed by the pandemic, and scale up access to basic and social services, sustainable mobility and safe public space, in particular in transformative actions targeting, homelessness urban slums and informal settlements and for the most vulnerable people first, by disseminating toolkits, best practices and technical guidelines;
- 15.27 In doing so, the subprogramme will assist Member States in making progress towards achieving Goals 1, 2, 5, 6, 7, 10, 11 12, 14 and 15.
- 15.28 The above-mentioned work is expected to result in:
- (a) Safer, more accessible and inclusive public spaces integrated in localizing transformative actions in urban areas;
  - (b) Increased accessibility to low-emission, adequate and affordable housing in urban areas, and strengthened capacities of policymakers, particularly in local and regional governments to implement sustainable transformative actions including land governance systems;
  - (c) Sustainable, integrated transformation and regeneration of urban areas into socially and economically inclusive neighbourhoods that offer climate action, improved quality of life to all, including improved access to basic services.

### **Programme performance in 2022**

#### **Improved access to land and property rights, urban regeneration, basic services, and public spaces in Afghanistan**

- 15.29 In Afghanistan, progress has been made towards increasing access to basic services, safer public spaces, effective human settlement growth and regeneration. However, recent political changes and instability in Afghanistan have negatively impacted on some of the gains made. The majority of the population still lack access to public infrastructure necessary to support provision of equitable quality basic services. The subprogramme has contributed expertise and implemented projects under a range of United Nations initiatives and programmes including the 'Emergency Support to Afghanistan Settlements and Communities' (ESASC) initiative. Under this Initiative, communities have been supported with participatory land use mapping; risk and vulnerability mapping; infrastructure assessments and facilitated community action planning (CAP). The subprogramme has constructed and rehabilitated community roads, retaining walls, culverts/bridges, irrigation canals, health facilities, water supply systems, solar street lights. These actions have created access to equitable basic services including health services, potable water, electricity and livelihoods, while strengthened communal Housing, Land, and Property (HLP) rights, providing more equal access to land and sustainable settlements for Afghan communities
- 15.30 Progress towards the objective is presented in the performance measure below (see figure 15.1).

Figure 15.1  
**Performance measure: number of people accessing equitable basic services as a result of improved infrastructure (cumulative)**



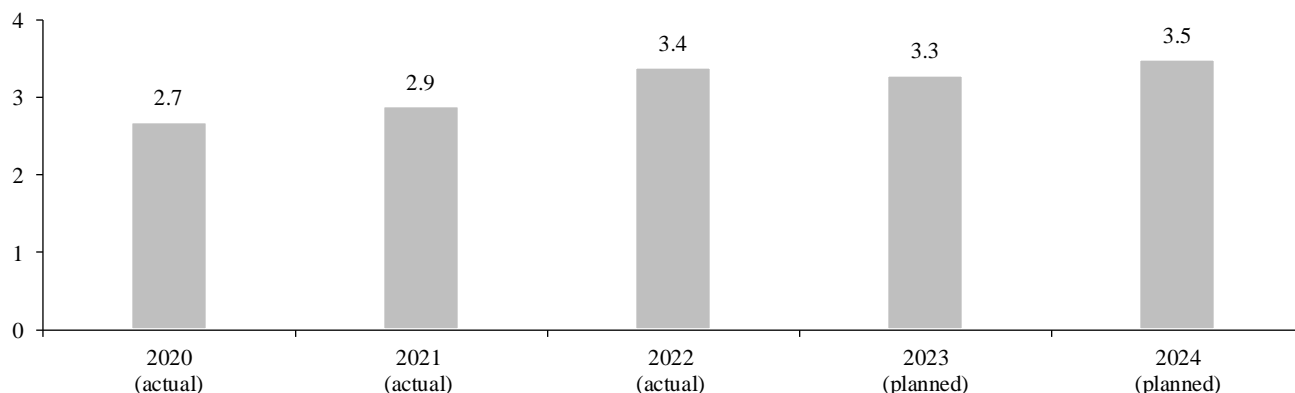
**Planned results for 2024**

**Result 1: increased access to basic services, sustainable mobility and slum upgrading programmes to strengthen community resilience to pandemics such as COVID-19 in slums and informal settlements**

**Programme performance in 2022 and target for 2024**

- 15.31 The subprogramme’s work contributed to 3.4 million people in slums and informal settlements in 45 countries with access to basic services, which exceeded the planned target of 3.1 million people.
- 15.32 Progress towards the objective and the target for 2024 are presented in the performance measure below (see figure 15.2).

Figure 15.2  
**Performance measure: number of people in slums and informal settlements in 45 countries with access to basic services (cumulative)**  
 (Millions of people)



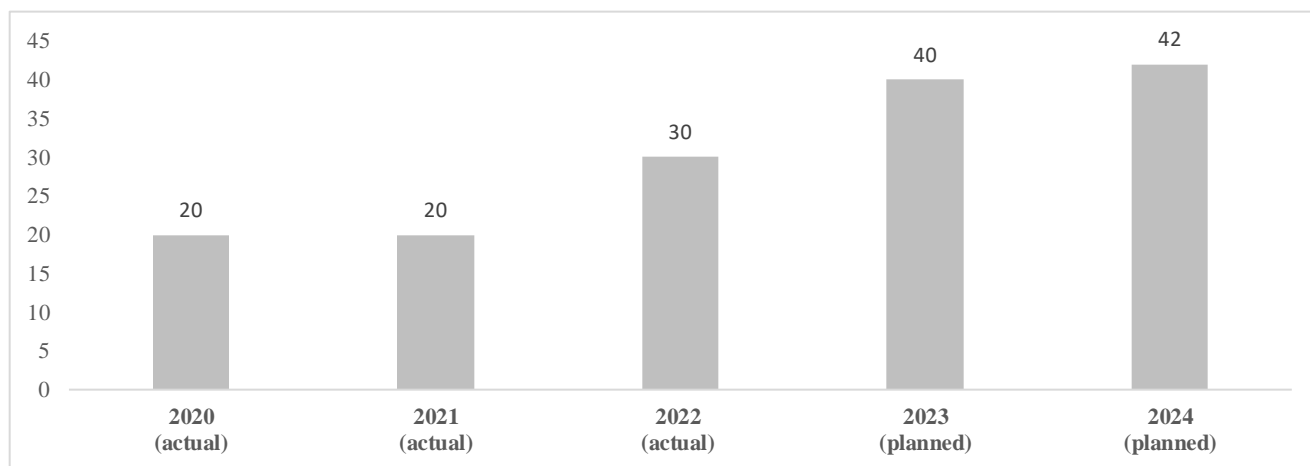
**Result 2: enhanced and expanded service delivery by local water and sanitation service providers**

**Programme performance in 2022 and target for 2024**

- 15.33 The subprogramme’s work contributed to supporting 30 local sanitation operators providing more inclusive sanitation services through water operator partnerships, trainings/ workshops and enabling participation exposure events, which met the planned target of 30 local sanitation operators.
- 15.34 Progress towards the objective and the target for 2024 are presented in the performance measure below (see figure 15.3).

Figure 15.3

**Performance measure: number of local sanitation operators providing more inclusive sanitation services (cumulative)**



**Result 3: Increased inclusion in cities and communities through UN-Habitat's Flagship Programme**

**Proposed programme plan for 2024**

- 15.35 Many cities and towns have areas where multiple deprivations overlap, where socio-economic and spatial exclusion (with higher levels of poverty, unemployment, crime and at greater risk of environmental hazards and shocks) is concentrated in some areas. Inclusive and sustainable urban regeneration is a powerful planning tool for social value creation, shared economic prosperity, and environmental resilience. A key to urban regeneration is to preserve, protect and strengthen the local assets (ecological features, historical buildings, traditions, and cultural, social structure, etc.) by adapting the existing structures to new uses and dynamics and to build resilience to future. The subprogramme contributed to the adoption and implementation of urban regeneration initiatives in partnering with 50 cities. The subprogramme supported cities to develop strategic urban regeneration planning processes, inclusive urban design plans, local economic development activities including creative industries and heritage, community and stakeholder engagement, resource mobilisation for inclusive urban regeneration, improvements in public spaces and services, housing, mobility networks, gender and age inclusive neighbourhoods, energy efficiency and climate resilience improvements in urban areas.

*Lessons learned and planned change*

- 15.36 The lesson for the subprogramme was that the involvement of communities in all phases of urban regeneration processes has helped to improve both relevance and ownership of the outcomes. In applying the lesson, the subprogramme will further strengthen its support to community-led and -

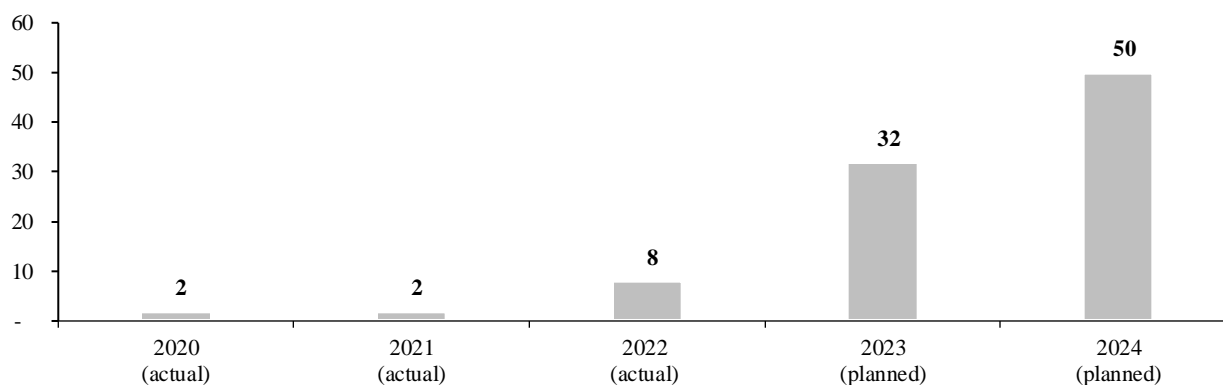


informed initiatives, such as inclusive projects, policies, and knowledge products. The subprogramme will develop the community-led urban regeneration guidelines that include tools applied by community-led organizations to increase their agency and skills to design, fund and manage neighborhood regeneration initiatives.

15.37 Expected progress towards the objective is presented in the performance measure below (see figure 15.4)

Figure 15.4

**Performance measure: number of partner cities that have implemented urban and territorial renewal and regeneration initiatives (cumulative)**



### Deliverables

15.38 Table 15.2 lists all deliverables for the subprogramme.

Table 15.2

**Subprogramme 1: deliverables for the period 2022–2024, by category and subcategory**

Category and subcategory	2022 planned	2022 actual	2023 planned	2024 planned
<b>B. Generation and transfer of knowledge</b>				
<b>Field and technical cooperation projects (number of projects)</b>	<b>36</b>	<b>36</b>	<b>36</b>	<b>38</b>
1. on urban basic services: mobility, water and sanitation, energy and solid waste management and safe, inclusive and accessible public space	12	12	12	14
2. on development of national and local policies on urban heritage, historical landscape and culture	1	1	1	1
3. on housing, slum upgrading, innovative financing for housing and land readjustment and on integrated urban and territorial renewal and regeneration	8	8	8	9
4. on land tenure security, land-based financing and implementation of the Secretary-General’s guidance note on land and conflict	7	7	7	7
5. on integrated urban and territorial planning and effective planning laws	6	6	6	5
6. on urban monitoring, evidence-based policies for crime prevention and community safety and social cohesion in cities and human settlements	2	2	2	2
<b>Seminars, workshops and training events (number of days)</b>	<b>49</b>	<b>49</b>	<b>53</b>	<b>58</b>
7. Workshops and training sessions on urban basic services: mobility, water and sanitation, energy and solid waste management	20	20	20	23
8. Workshops and training sessions on slum upgrading, housing, heritage in urban development, regeneration and urban growth, urban design governance, public	12	12	12	13

**Part IV International cooperation for development**

<i>Category and subcategory</i>	<i>2022 planned</i>	<i>2022 actual</i>	<i>2023 planned</i>	<i>2024 planned</i>
space, Global Network of Urban Planning and Design Labs and crime prevention and urban safety				
9. Global and regional training workshops on land, housing, slum upgrading, housing studios and practitioner labs	5	5	5	6
10. Technical workshops on monitoring the Sustainable Development Goals and the New Urban Agenda	1	1	5	5
11. Training sessions on policy, planning and design, governance, legislation and finance and data collection	8	8	8	7
12. Training sessions on land and conflict and on land tenure, governance and financing; and expert group meetings on urban land governance in the Arab States region	3	3	3	3
<b>Publications</b> (number of publications)	<b>3</b>	<b>3</b>	<b>1</b>	<b>3</b>
13. on land tenure and land degradation	1	1	–	1
14. on land governance	1	1	–	1
15. on affordable and sustainable housing, including homelessness	1	1	1	1
<b>Technical materials</b> (number of materials)	<b>11</b>	<b>12</b>	<b>11</b>	<b>13</b>
16. Compendium of policies, plans, good practices and experiences on city planning, urban regeneration, heritage conservation and extension	1	1	1	1
17. Best practices, guides, standards and case studies on increased and equal access to basic services, sustainable mobility and public space	2	2	2	3
18. Guide for land management and spatial plans for poverty reduction and spatial equality	1	1	1	1
19. Guidelines on the right to adequate housing and prevention of homelessness among those in vulnerable situations, including migrants	1	1	1	1
20. Guide series for innovative land, legal and financial mechanisms in relation to conservation and regeneration	1	1	1	1
21. Toolkits, housing profiles and technical guides for city leaders on planning, on managing and implementing affordable and sustainable housing and on slum upgrading programmes	2	2	2	2
22. Series of guides and tools to improve land management and tenure security	1	1	1	1
23. Guidelines and handbooks on slum upgrading solutions	2	2	2	2
24. Neighbourhood planning guidelines on participation and inclusive regeneration	–	1	–	1

**C. Substantive deliverables**

**Consultation, advice and advocacy:** technical advice to requesting Member States on implementation, monitoring and implementation of the New Urban Agenda and the Sustainable Development Goals; advisory services on the right to housing and tenure security for all, urban law reform and effective urban regeneration and growth management, urban land administration and management to different stakeholders (national and local governments, civil society, private sector, academic institutions and other United Nations entities); advisory services on urban basic services and integrated inclusive slum upgrading.

**Databases and substantive digital materials:** UrbanLex database on urban law and digital materials on global commitments related to land, housing, urban basic services, mobility, energy, water and sanitation, solid waste management, air quality, climate change mitigation and adaptation, and cultural heritage.

**D. Communication deliverables**

**Outreach programmes, special events and information materials:** networks including Global Network of Public Space; Best Practices Awards; Global Action Plan for transforming informal settlements and slums by 2030, events with approximately 500 participants, brochures, leaflets and spotlights on slum upgrading, urban regeneration, public space and housing, urban land governance and management.

<i>Category and subcategory</i>	<i>2022 planned</i>	<i>2022 actual</i>	<i>2023 planned</i>	<i>2024 planned</i>
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**External and media relations:** media kits, press releases, web stories and social media content on inclusive cities.

**Digital platforms and multimedia content:** video documentaries, infographics, presentations and webinars and 2 open digital platforms on urban safety, heritage, regeneration and urban growth.

## Subprogramme 2 Enhanced shared prosperity of cities and regions

### Objective

- 15.39 The objective, to which this subprogramme contributes, is to enhance the shared prosperity of cities and regions through improved spatial connectivity and productivity, increased and equitably distributed locally generated revenue and expanded deployment of frontier technologies and innovation.

### Strategy

- 15.40 To contribute to the objective, the subprogramme will:
- (a) Support Member States and other partners in enhancing the contribution made by urbanization to productivity and inclusive economic development through the formulation of national urban policies and related legal, financial and implementation frameworks integrated into whole-of-government planning, policy and financing frameworks; knowledge transfer; capacity-building; and the development of tools on urban and rural territorial planning and design that supports balanced economic development across subnational territories;
  - (b) Provide technical assistance, capacity-building and advisory services to cities with regard to:
    - (i) developing participatory and accountable budgeting approaches and optimizing local revenue systems through data collection, digitization and the development of municipal databases, and work to leverage private sources of capital for sustainable urban development;
    - (ii) to effectively procure, test and implement people-centered frontier technologies and innovations such as sensor networks, machine-to-machine communication, artificial intelligence, virtual and augmented reality, geographic information systems, remote sensing and big data processing and visualization, while supporting their digital transition;
  - (c) build on the lessons learned linked to challenges to local revenue generation exposed by the pandemic to develop tailored policies and technical assistance to with a focus on the recovery of locally generated revenue, including land-based financing, and effective local public financial management.
- 15.41 In doing so, the subprogramme will assist Member States in making progress towards Goals 1, 8, 9, 10 and 11.
- 15.42 The above-mentioned work is expected to result in:
- (a) Balanced territorial development and better-connected human settlements, while contributing to improved social inclusion, poverty reduction and climate action;
  - (b) Enactment by local authorities of institutional and legal reforms conducive to the generation of additional financial resources, including through public-private partnerships and land-based revenue and financing tools;
  - (c) Strengthened capacity of cities to address inequalities and bridge social, spatial, and digital divides;

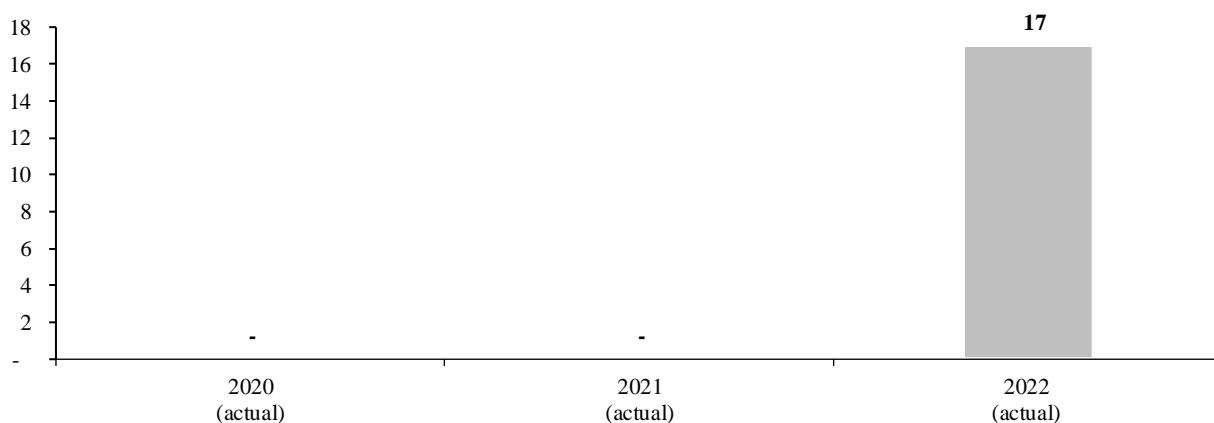
## Programme performance in 2022

### Increased commitment by local governments to regional development across cities and territories in the Northeast of Brazil

- 15.43 Planning for an integrated and inclusive development is a challenge in a highly-populous country like Brazil. Urbanized at 85 percent, with an estimated population of over 210 million, and 5,570 municipalities, its size, complexity and level of decentralization make it challenging for cities to establish and define priorities, governance models, as well as finance and implement urban infrastructure and services. In response to these challenges, and upon request of the Member State, UN-Habitat has provided support to increase government capacities on global development agendas, urban and regional planning, digital government, people-centered smart cities and metropolitan management, establish or strengthen mechanisms and structures for NE municipalities towards collaborative construction of solutions for territorial development, and promote urban development and cooperation across subnational boundaries/areas of competence. These efforts led to strengthened capacities of 31 municipalities in the Northeast region of Brazil to work in an integrated manner towards their regional development, aligned with global development agendas and UN-Habitat's frameworks. It also led to 17 municipalities pledging to work as a network to address inequalities and bridge social and spatial divides in the Northeast region of Brazil by signing the G52 (network of hub-cities to promote sustainable regional development) letter of commitment.
- 15.44 Progress towards the objective is presented in the performance measure below (see figure 15.5).

Figure 15.5

**Performance measure: number of subnational authorities in the Northeast of Brazil formally commit to regional development reflecting UN-Habitat guidelines and global agendas**



### Planned results for 2024

**Result 1: a people-centered approach to urban innovation, digital technologies, smart cities and urbanization processes adopted by cities**

#### Programme performance in 2022 and target for 2024

- 15.45 The subprogramme's work contributed to 30 local governments adopted people-centered smart city strategies and benefitted from innovations addressing the digital divide., which exceeded the planned target of 20 local authorities.
- 15.46 Progress towards the objective and the target for 2024 are presented in the performance measure below (see table 15.3).

Table 15.3  
Performance measure

2020 (actual)	2021 (actual)	2022 (actual)	2023 (planned)	2024 (planned)
10 cities benefit from a flagship programme on people-centered smart cities	5 local governments adopt people-centered digital transformation and smart city strategies that address digital divide  10 countries implement urban innovation challenges	30 local governments adopted people-centered smart city strategies and benefitted from innovations addressing the digital divide.	25 local authorities implement digital transformation and smart city strategies and benefit from innovations addressing the digital divide	25 local authorities implement people-centered smart city strategies, address digital inclusion, implement innovative tools or use data, innovative tools and digital solutions more effectively for urban sustainability. Approximately 20% of these cities will be new to the programme.

**Result 2: regional spatial development plans in Ethiopia for improved prosperity and balanced socioeconomic development**

**Programme performance in 2022 and target for 2024**

- 15.47 The subprogramme’s work contributed to enhanced capacity of planning and economic development institutions in 10 regional states in Ethiopia on formulating and implementing regional spatial development plans which did not meet the planned target of regional authorities draft regional spatial development plans. The target was not met due to delays in logistical arrangements and inaccessibility of areas, which impacted the implementation of the project activities at the situation analysis phase in all 10 regions. In 7 out of 10 regions, this phase is nearly complete, and consultations are on their way to formulate the draft plans.
- 15.48 Progress towards the objective and the target for 2024 are presented in the performance measure below (see table 15.4).

Table 15.4  
Performance measure

2020 (actual)	2021 (actual)	2022 (actual)	2023 (planned)	2024 (planned)
–	Regional authorities in Ethiopia support the conduct of local economic and spatial studies in 10 regions	Enhanced capacity of planning and economic development institutions in 10 regional states in Ethiopia on formulating and implementing regional spatial development plans	Regional authorities endorse 10 regional spatial development plans	Regional authorities endorse 10 regional spatial development plans

### Result 3: Voluntary Local Reviews to enhance the shared prosperity of cities and regions globally through SDG localization

#### Proposed programme plan for 2024

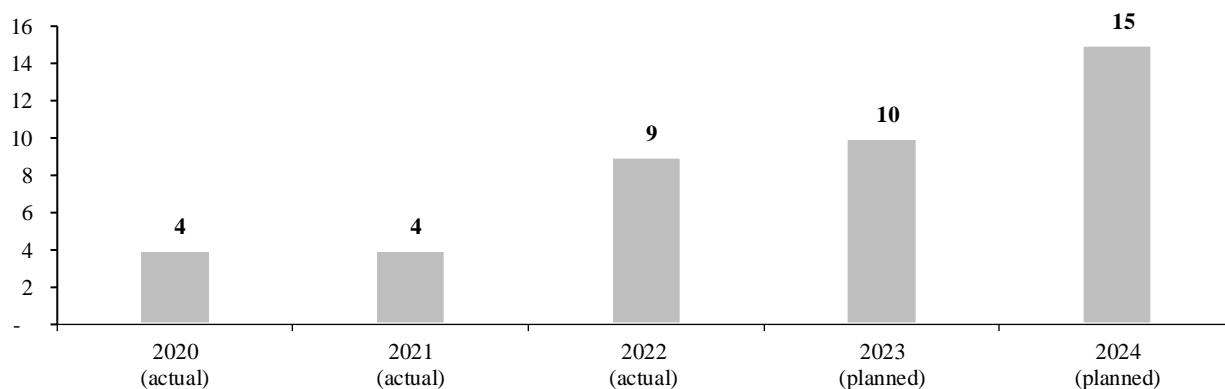
- 15.49 Voluntary Local Reviews (VLRs) is the instrument of choice by Local and Regional Governments (LRGs) to report on their progress towards the 2030 Agenda. The subprogramme enables the achievement of enhanced inclusive economic development by guiding the local and regional governments in the VLR process. With 175 VLRs published since 2018, the subprogramme's support has contributed to catalysing the localization of the Goals. New cities are regularly expressing their interest in joining this global movement. UN-Habitat has been providing assistance in technical cooperation, strategic partnership, knowledge development, learning and capacity building, and global advocacy.

#### *Lessons learned and planned change*

- 15.50 The lesson for the subprogramme was that there was growing demand to help cities strengthen the VLR methodology and help ensure the availability of harmonized data at the local level across cities and regions globally. In applying the lesson, the subprogramme will pilot the Global Urban Monitoring Framework (UMF) to guide local and regional governments through the formulation of VLRs, as the means to support the development of data ecosystems at the local level. The subprogramme will work with cities to strengthen their thematic integration and interlinkages among various dimensions of development, data collection including disaggregation. The subprogramme will also examine, through the VLR process, the scales and function of different urban areas, including ecological functions, enabling city comparability, and the possibility of more in-depth policy analysis.
- 15.51 Expected progress towards the objective is presented in the performance measure below (see table 15.5)

Figure 15.6

**Performance measure: number of VLRs prepared by local and regional governments (cumulative)**



## Deliverables

15.52 Table 15.6 lists all deliverables for the subprogramme.

Table 15.5

### Subprogramme 2: deliverables for the period 2022–2024, by category and subcategory

<i>Category and subcategory</i>	<i>2022 planned</i>	<i>2022 actual</i>	<i>2023 planned</i>	<i>2024 planned</i>
<b>B. Generation and transfer of knowledge</b>				
<b>Field and technical cooperation projects</b> (number of projects)	<b>29</b>	<b>29</b>	<b>29</b>	<b>29</b>
1. on spatial connectivity, urban policies and spatial frameworks, urban planning and design, urban-rural linkages and integrated territorial development, city planning, extension and design	14	14	14	13
2. on spatial productivity, local economic development, urban and municipal finance, financing urban basic services and infrastructure	7	7	7	6
3. on best practices, centres of excellence, university partnerships, prosperity indices, frontier technologies and legal and governance frameworks for sustainable, inclusive and innovative development of cities and regions	8	8	8	8
<b>Seminars, workshops and training events</b> (number of days)	<b>39</b>	<b>39</b>	<b>39</b>	<b>39</b>
4. Policy dialogues, seminars, workshops and training events on spatial connectivity, urban planning and design, metropolitan planning, urban and rural linkages, action planning, urban and territorial planning and national urban policies	25	25	25	26
5. Training events and workshops on use of information and communications technology, innovation, frontier technologies, best practices, legal and governance frameworks and prosperity indices for sustainable urban development and implementation of the New Urban Agenda and the Sustainable Development Goals	6	6	6	6
6. Training events and workshops on urban productivity, local economic development, urban and municipal finance, public financial management and local governance	8	8	8	9
<b>Publications</b> (number of publications)	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>
7. National cities reports	2	2	2	2
<b>Technical materials</b> (number of materials)	<b>11</b>	<b>11</b>	<b>11</b>	<b>11</b>
8. on spatial connectivity, urban planning and design, metropolitan planning, urban and rural linkages, action planning, urban and territorial planning, national urban policies and people-centered smart cities.	5	5	5	6
9. on spatial productivity, local economic development, urban and municipal finance, financing urban basic services and infrastructure	3	3	3	3
10. on frontier technologies and innovation, best practices, legal and governance frameworks and prosperity indices for sustainable urban development and implementation of the New Urban Agenda and the Sustainable Development Goals	3	3	3	3
<b>C. Substantive deliverables</b>				
<b>Consultation, advice and advocacy:</b> advisory services to 20 Member States on national urban policy, urban-rural linkages, metropolitan development, territorial development, urban monitoring financing sustainable urban development, smart cities and private-sector focused engagement frameworks.				
<b>Databases and substantive digital materials:</b> national urban policy database; compendium of urban-rural linkages case studies; global municipal database, which includes 50 countries and approximately 110 cities.				
<b>D. Communication deliverables</b>				
<b>Outreach programmes, special events and information materials:</b> brochures, leaflets, profiles and events on national urban policy, urban-rural linkages, metropolitan development, territorial development, urban monitoring financing sustainable urban development, smart cities and private-sector focused engagement frameworks.				
<b>External and media relations:</b> communiqués, press statements, press conferences and other communication materials to the media or other external entities.				
<b>Digital platforms and multi-media content:</b> content for social media.				

### **Subprogramme 3**

## **Strengthened climate action and improved urban environment**

### **Objective**

- 15.53 The objective, to which this subprogramme contributes, is strengthened climate action and improved urban environments through reducing greenhouse gas emissions and improving air quality, improving resource efficiency and protecting ecological assets, and the effective adaptation of communities and infrastructure to climate change.

### **Strategy**

- 15.54 To contribute to the objective, the subprogramme will:
- (a) Provide technical support for the development of low-emission city development that addresses emerging climate risks, adaptation investments, basic service provision and the integration of low-emission development and air quality strategies into urban mobility, public space and urban development strategies;
  - (b) Provide assistance on sustainable approaches to urban climate action to requesting Member States through innovative technologies, knowledge transfer, capacity-building, data and development of an evidence base, policy advice and peer-to-peer engagement in global and regional networks;
  - (c) Provide assistance to member states on the integration of the urban dimension in nationally determined contributions, national adaptation plans and other national climate changes policies, strategies and plans and support their implementation across all levels of governments;
  - (d) Promote solutions to climate action for urban and peri-urban environmental protection, renovation and restoration and open public spaces as well as integrated solid waste management and marine plastic litter reduction through the development of tools, guidelines and field projects;
  - (e) Support Member States with the development of energy- and resource-efficient technologies and standards for buildings and urban basic services as well as the integration of energy and resource efficiency principles into country-specific building and planning codes;
  - (f) Provide assistance in the formulation of policy and legislation, urban planning and design, multilevel governance and financing instruments including through its flagship programme entitled “RISE-UP: resilient settlements for the urban poor”, which focuses on mobilizing investments to address climate resilience issues affecting urban communities in vulnerable situations;
  - (g) Support the implementation of global adaptation initiatives, such as the National Adaptation Plan Global Support Programme and the Nationally Determined Contributions Partnership, which contributes to the implementation the Paris Agreement on climate change;
  - (h) Promote an integrated approach to socioeconomic development, climate and health resilience through the provision of technical advice on technologies, processes and investment opportunities.
- 15.55 In doing so, the subprogramme will assist Member States in making progress towards achieving Goals 1, 5, 6, 7, 8, 9, 10, 11, 12, 11, 13, 14 and 15.
- 15.56 The above-mentioned work is expected to result in:
- (a) Multidimensional climate action and urban environment planning by member states and partner cities that reduces greenhouse gas emissions, builds climate resilience of urban systems and



communities, preserves, regenerates and restores urban biodiversity and reduces air and water pollution;

- (b) Mobilization of additional financial resources for adaptation to climate change at the national and subnational levels;
- (c) Member States’ nationally determined contributions and national climate adaptation plans incorporating urban dimensions;
- (d) More climate- and pandemic-resilient cities, human settlements and communities.

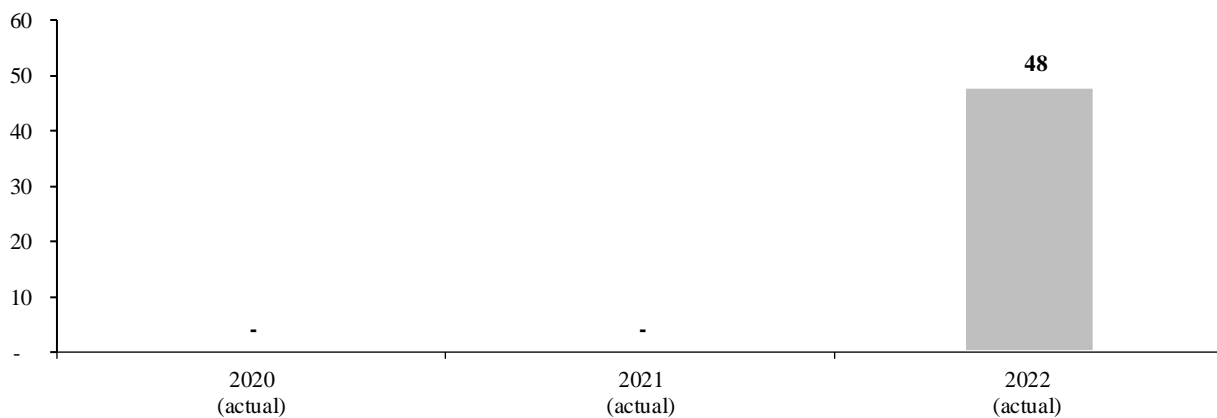
## Programme performance in 2022

### Strengthened commitment towards multilevel and cross-sectoral climate action

15.57 National governments play a pivotal role in accelerating subnational climate action and to provide an enabling environment for urban and local stakeholders to develop new climate commitments and implement these. In March 2022, member States requested UN-Habitat’s Executive Director to explore with the Presidency of the twenty-seventh session of the Conference of the Parties to the United Nations Framework Convention on Climate Change the possibility of the convening of a housing and urban development ministerial meeting on cities and climate change. The subprogramme in close collaboration with UNEP, UNFCCC and IPCC as well as local governments and civil society organizations supported the COP27 Presidency in organizing the first Ministerial Meeting on Urbanization and Climate Change, which took place on 17 November 2022. This Meeting brought together 48 high-level national government delegations and over 40 mayors and city leaders, as well as United Nations agencies and numerous local government networks and civil society organizations. The meeting launched the COP27 Presidency Sustainable Urban Resilience for the Next Generation (SURGe) Initiative, coordinated by UN-Habitat and facilitated by ICLEI – Local Governments for Sustainability<sup>1</sup>. The initiative aims to enhance and accelerate local and urban climate action through multi-level governance, engagement, and delivery through five integrated tracks, contributing to achieving the Paris Climate Goals and the 2030 Agenda.

15.58 Progress towards the objective is presented in the performance measure below (see figure 15.6).

Figure 15.7  
**Performance measure: National Governments committed to multilevel and cross-sectoral climate action under the SURGe Initiative**  
 [(Unit of measurement)]



<sup>1</sup> ICLEI-Local Governments for Sustainability provides the Secretariat for the Local Government and Municipal Authorities (LGMA) constituency for the UNFCCC.

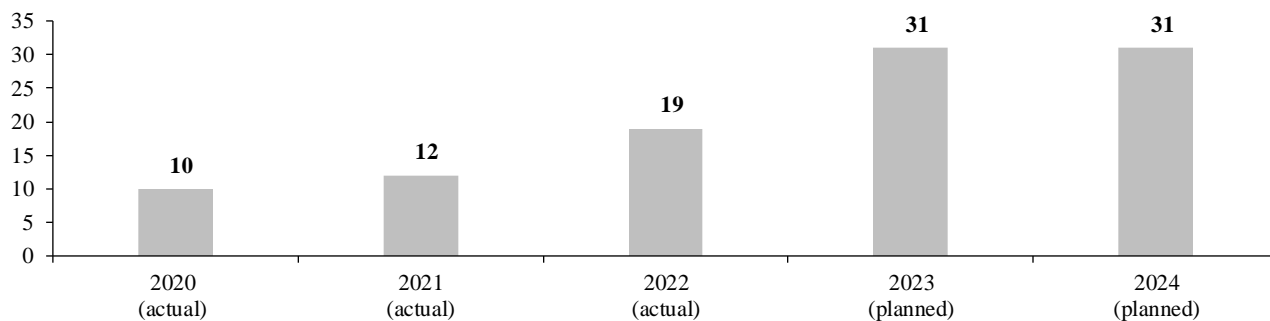
### Planned results for 2024

#### Result 1: participatory urban resilience action in sub-Saharan Africa

##### Programme performance in 2022 and target for 2024

- 15.59 The subprogramme’s work contributed to the commitment of local authorities to responding to specific risks and vulnerabilities such as drought, flooding, increased urban-rural migration, with 19 distinct resilience action frameworks developed in sub-Saharan Africa, which exceeded the planned target of 18 frameworks.
- 15.60 Progress towards the objective and the target for 2024 are presented in the performance measure below (see figure 15.7).

Figure 15.8  
**Performance measure: number of distinct resilience action frameworks developed in sub-Saharan Africa (cumulative)**

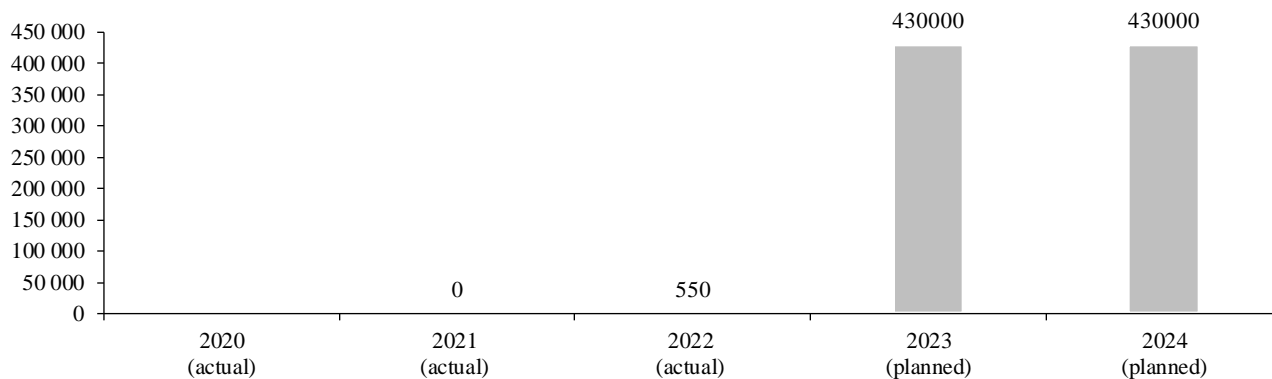


#### Result 2: increased climate resilience of urban communities in Jordan and Lebanon

##### Programme performance in 2022 and target for 2024

- 15.61 The subprogramme’s work contributed to 550 people in Jordan, Lebanon and the Syrian Arab Republic who have benefited from climate change adaptation actions, which did not meet the planned target of 900 people. The target was not met due to logistical challenges associated with implementing project activities.
- 15.62 Progress towards the objective and the target for 2024 are presented in the performance measure below (see figure 15.8).

Figure 15.9  
**Performance measure: number of people in Jordan, Lebanon and the Syrian Arab Republic who have benefited from climate change adaptation actions identified through the master planning process (cumulative)**



**Result 3: Nature-based solutions<sup>2</sup> to improve livelihoods and resilience of urban poor communities**

**Proposed programme plan for 2024**

15.63 One of the greatest challenges for climate change adaptation is how to build resilience for the more than three billion people highly vulnerable to climate change<sup>3</sup> and the more than one billion informal settlements dwellers.<sup>4</sup> The subprogramme has supported 20 cities in the development of nature-based solutions to build climate change resilience, restore and protect biodiversity and contribute to sustainable livelihoods and food security. Actions include mangrove forests rehabilitation measures in Morondava, Madagascar; slope-stabilization and riverbank rehabilitation in Lilongwe, Malawi and Honiara, Solomon Islands; and urban flood protection through natural infiltration in Amman, Jordan. Further, the subprogramme developed a training package on urban ecosystem-based adaptation for local and national decisionmakers with a view to extend its services to additional national and local governments.

*Lessons learned and planned change*

15.64 The lesson for the subprogramme was that nature-based solutions can contribute to building resilience of the most vulnerable urban communities, and should be incorporated into the programme’s policy and technical support. In applying the lesson, the subprogramme will strengthen collaboration with other subprogrammes to incorporate nature-based solutions into their activities including planning, public space development, urban services and infrastructure, slum upgrading and climate change resilience, with a view to supporting local governments.

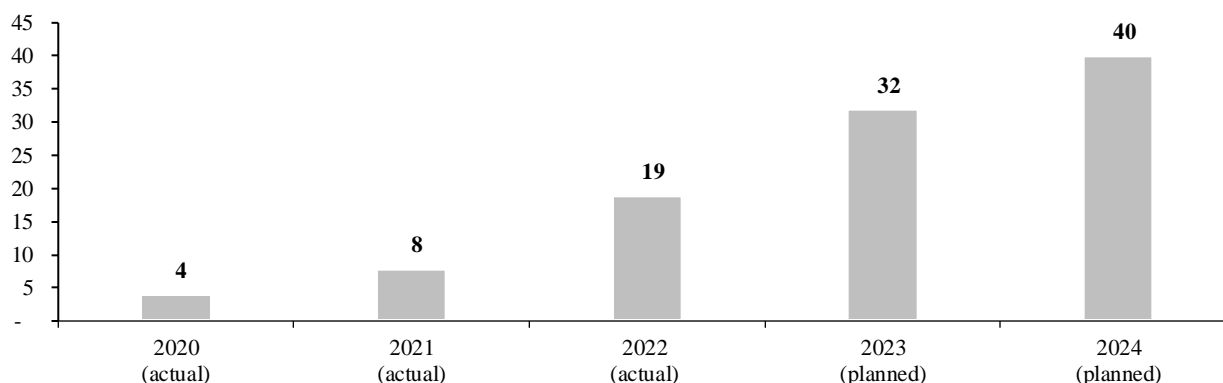
15.65 Expected progress towards the objective is presented in the performance measure below (see figure 15.9)

<sup>2</sup> UNEA Resolution 5/5

<sup>3</sup> IPCC WGII Sixth Assessment Report on Impacts, Adaptation and Vulnerability. Chapter 8.

<sup>4</sup> IPCC WGII Sixth Assessment Report on Impacts, Adaptation and Vulnerability. Chapter 12.

Figure 15.10  
Performance measure: number of towns and cities implementing nature-based solutions (cumulative)



### Deliverables

15.66 Table 15.7 lists all deliverables of the subprogramme.

Table 15.6  
Subprogramme 3: deliverables for the period 2022–2024, by category and subcategory

<i>Category and subcategory</i>	<i>2022 planned</i>	<i>2022 actual</i>	<i>2023 planned</i>	<i>2024 planned</i>
<b>B. Generation and transfer of knowledge</b>				
<b>Field and technical cooperation projects</b> (number of projects)	<b>15</b>	<b>15</b>	<b>22</b>	<b>28</b>
1. on improving urban air quality, the urban environment, climate change mitigation, and increased access to low-emission basic services, more sustainable infrastructure and buildings	2	2	2	4
2. on policies, legal instruments, plans and strategies for better urban air quality, the urban environment, climate change mitigation and low-emission basic services and sustainable infrastructure and buildings	1	1	1	2
3. on resilience-building and adaptation of communities and infrastructure to climate change, and disaster risk reduction	6	6	10	-
4. on effective adaptation of communities and infrastructure to climate change, informed by participatory processes, assessments of local vulnerabilities and innovative data collection (i.e. remote sensing) and processing	3	3	6	16
on policies, legal instruments, plans and strategies for strengthened resilience and effective adaptation of communities and infrastructure to climate change.	-	-	-	4
5. on urban environmental management and restoration, biodiversity protection, circular economy and ecosystem services	1	1	1	2
6. on urban resource management and efficiency, including circular economy, efficient use of urban land, service provision and sustainable water and waste management, and promotion of cleaner energy and energy efficiency	2	2	2	2
<b>Seminars, workshops and training events</b> (number of days)	<b>38</b>	<b>38</b>	<b>43</b>	<b>47</b>
7. Seminars, workshops and training events for partners and those in vulnerable situations (e.g., in informal settlements) on climate change mitigation, air quality and low-emission basic services	10	10	10	12
8. Seminars, workshops and training events on effective adaptation of communities and infrastructure to climate change	25	25	25	30

## Section 15 Human settlements

Category and subcategory	2022 planned	2022 actual	2023 planned	2024 planned
9. Seminars, workshops and training events on sustainable city models and their application, sustainable infrastructure and urban planning	-	-	5	-
10. Training on environment and climate dimensions and Sustainable Development Goal monitoring in urban areas	3	3	3	-
11. Seminars, workshops and training events for national and local government partners and other urban stakeholders on urban environmental management, restoration and renovation, biodiversity protection, circular economy and ecosystem services.	-	-	-	5
<b>Publications</b> (number of publications)	<b>3</b>	<b>3</b>	<b>3</b>	<b>4</b>
12. on climate change mitigation and air quality	1	1	1	2
13. on effective adaptation of communities of slums and other urban communities in vulnerable situation in urban neighbourhoods, and infrastructure, to climate change	1	1	1	1
14. on improved low-emission urban services and resource efficiency (e.g. focusing on technological innovation)	1	1	1	1
<b>Technical materials</b> (number of materials)	<b>5</b>	<b>5</b>	<b>5</b>	<b>8</b>
15. on improved resource efficiency and protection of ecological assets, including sectoral materials	1	1	1	2
16. on climate change mitigation and air quality	1	1	1	2
17. on climate action, basic services or environment in human settlements	1	1	1	2
18. on national, regional and local guidelines, plans, coordination mechanisms and strategies on climate action, the urban environment, ecosystems and biodiversity, ecological assets and ecosystem services	1	1	1	1
19. on improved low-emission urban services, resource efficiency and (electric) mobility solutions and infrastructure (including monitoring)	1	1	1	1

### C. Substantive deliverables

**Consultation, advice and advocacy:** advisory services to 16 Member States on reducing urban greenhouse gas emissions to achieve climate change mitigation and adaptation, improving air quality and low-emission urban services, improving resource efficiency and protecting ecological assets.

**Databases and substantive digital materials:** databases on urban climate- or environment-relevant subjects, and substantive digital materials (i.e. simulations) on reduced greenhouse gas emissions and improved air quality, including a database on climate initiatives in Rwanda, risk and vulnerability analysis in the Lao People's Democratic Republic and a solutions toolbox for electromobility.

### D. Communication deliverables

**Outreach programmes, special events and information materials:** brochures, campaign and events on reduced greenhouse gas emissions and improved air quality, improved resource efficiency and protection of ecological assets, effective adaptation of communities and infrastructure to climate change.

**External and media relations:** articles on reduced greenhouse gas emissions and improved air quality, improved resource efficiency and protection of ecological assets and effective adaptation of communities and infrastructure to climate change.

**Digital platforms and multimedia content:** websites and content for social media accounts; multimedia content on reduced greenhouse gas emissions and improved air quality, improved resource efficiency and protection of ecological assets and effective adaptation of communities and infrastructure to climate change.

## **Subprogramme 4**

### **Effective urban crisis prevention and response**

#### **Objective**

- 15.67 The objective, to which this subprogramme contributes, is to enhance urban crisis prevention and response and advance social integration and inclusive communities as well as improved living standards and the inclusion of migrants, refugees, internally displaced persons and returnees.

#### **Strategy**

- 15.69 To contribute to the objective, the subprogramme will:
- (a) Engage in-country comprehensive, participatory and inclusive operational programmes to respond to crises affecting all members of the community, including those in vulnerable situations; and implement fit-for-purpose land administration towards the achievement of tenure security for all in crisis-affected areas, while supporting measures for national urban frameworks that adopt inclusive urban governance and planning approaches;
  - (b) Support implementation by Member States of inclusive, evidence-based, sustainable recovery approaches, such as the urban recovery framework for post-conflict and post-disaster situations to support urban resilience recovery, applying area-based approaches and community inclusive participatory and bottom-up processes, while ensuring age, gender and diversity representation;
  - (c) Build the capacity of national, regional and local actors, through technical assistance and trainings, to increase social cohesion between communities, reducing discrimination and xenophobia with full respect for human rights in urban crisis situations;
  - (d) Prioritize improved living standards and the inclusion of migrants, refugees, internally displaced persons and returnees by providing urban crisis-response expertise and supporting integrated urban development strategies that address the needs of both host communities and the displaced;
  - (e) Enhance UN-Habitat normative guidance and operational support in urban and rural displacement contexts on the evidence-based impact of migration and displacement on urbanization, within the framework of the flagship programme “Inclusive cities: enhancing the positive impacts of urban migration”;
  - (f) Develop evidence-based local disaster risk reduction and resilience strategies in line with the Sendai Framework for Disaster Risk Reduction 2015–2030, provide support to national and local governments to implement such strategies in target cities and territories, and develop further normative guidance for broad range of threats, including climate and health emergencies
- 15.70 In doing so, the subprogramme will assist Member States in making progress towards achieving Sustainable Development Goals 1, 5, 8, 9, 10, 11, 13 and 16.
- 15.71 The above-mentioned work is expected to result in:
- (a) An increased proportion of the population in crisis-affected communities engaging in local decision-making with regard to reconstruction projects and improved social inclusion, strengthened land tenure and improved access to adequate housing and basic services;
  - (b) An increased number of cities where refugees, migrants, internally displaced persons, returnees and host communities have access to secure tenure, sustainable basic services and social services, adequate housing, safety and security;
  - (c) The reduction of multidimensional risks and increased protection for those in vulnerable situations in cities;

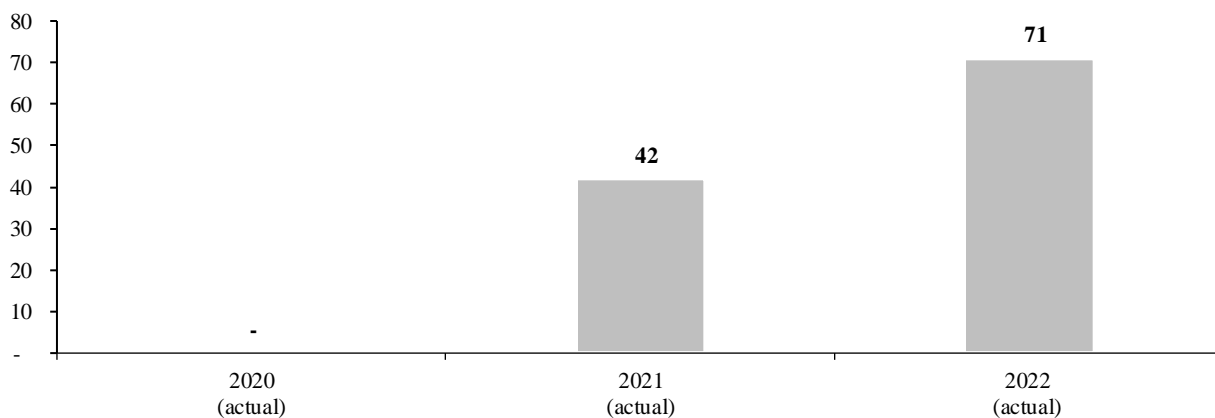
- (d) Strengthened systems for analysis and decision-making concerning resilient infrastructure at the city level, in particular in crisis settings.

### Programme performance in 2022

#### *Improved social integration for enhanced prosperity in Latin America and the Caribbean*

- 15.68 In recent years, 5.98 million refugees and migrants from Venezuela<sup>5</sup> have been seeking shelter in cities across Latin America and the Caribbean. Despite the strong commitment of national and local governments to assist this population in reducing their vulnerabilities and addressing their immediate needs, challenges have remained to support their integration. If well managed, integration can turn migration into an engine for prosperity, enhancing the opportunities brought about by diversity, productive population, multiculturalism and innovation. The subprogramme has been promoting social cohesion and integration through inclusive and evidence-based approaches urban planning. The subprogramme supported the establishment of community centres which provide a space for all in the population including refugees and migrants, to engage in intercultural dialogue and contribute to urban planning processes. In addition, the subprogramme supported local authorities to identify challenges and opportunities to strengthen inclusion, through data instruments such as the Urban Inclusion Marker, a georeferenced index which measures the level of inclusion of a city and its potential for spatial, social, economic and cultural integration of its inhabitants; and provided technical assistance to develop specialized development strategies to to enhance integration and boost socio-economic opportunities for the population as a whole.
- 15.69 Progress towards the objective is presented in the performance measure below (see figure 15.10).

Figure 15.11  
**Performance measure:**  
*Number of centres facilitating participatory and cocreation processes towards enhanced integration*



<sup>5</sup> Interagency Coordination Platform for Refugees and Migrants from Venezuela, 2022 (<https://www.r4v.info/en/refugeeandmigrants>)

## Planned results for 2024

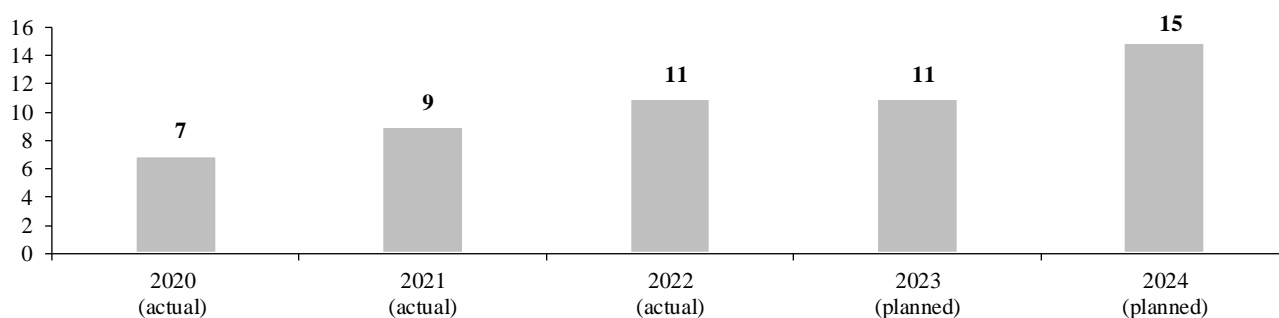
### Result 1: a new approach to strengthen city resilience

#### Programme performance in 2022 and target for 2024

- 15.70 The subprogramme’s work contributed to 11 cities implementing the City Resilience Global Programme, which met the planned target.
- 15.71 Progress towards the objective and the target for 2024 are presented in the performance measure below (see figure 15.11).

Figure 15.12

**Performance measure: number of cities implementing the City Resilience Global Programme (cumulative)**



### Result 2: strengthened urban recovery and resilience and improved access to basic services in the Syrian Arab Republic

#### Programme performance in 2022 and target for 2024

- 15.72 The subprogramme’s work contributed to improved physical access to seven neighbourhoods in four cities in the Syrian Arab Republic and development of 50 neighbourhood action plans for the rehabilitation of water, sanitation and waste management services by municipal authorities and local communities, which exceeded the planned target of improved physical access to four neighbourhoods in two cities in the Syrian Arab Republic and plans developed for the rehabilitation of water, sanitation and waste management services.
- 15.73 Progress towards the objective and the target for 2024 are presented in the performance measure below (see table 15.8).

Table 15.7

**Performance measure**

2020 (actual)	2021 (actual)	2022 (actual)	2023 (planned)	2024 (planned)
–	Municipal authorities and local communities supported to develop neighbourhood action plans for nine neighbourhoods in two cities in the Syrian Arab Republic through	Improved physical access to seven neighbourhoods in four cities in the Syrian Arab Republic and 50 neighbourhood action plans developed by municipal authorities and local communities for the	Nine rehabilitated neighbourhoods and improved access to basic services in two cities in the Syrian Arab Republic	Neighbourhood action plans developed or updated in two cities.  Five rehabilitated neighbourhoods and improved access to basic services in two cities in the



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2020 (actual)	2021 (actual)	2022 (actual)	2023 (planned)	2024 (planned)
	joint participatory area-based planning	rehabilitation of water, sanitation and waste management services .		Syrian Arab Republic.

**Result 3: enhanced sustainable solutions to migration**

**Proposed programme plan for 2024**

15.74 Conflicts, food insecurity, the climate crisis and other emergencies have forced over 100 million people to leave their homes in 2022. With the crises becoming increasingly protracted, migrants remain displaced for longer periods of time increasing the pressure on cities to facilitate their social and economic inclusion as well as their access to services in a durable and sustainable way. The subprogramme has been focusing on designing and implementing programmatic solutions specific to country and regional contexts, promoting a more coherent system-wide response to migrants’ needs, from humanitarian assistance to sustainable development solutions, ensuring peaceful integration with host communities.

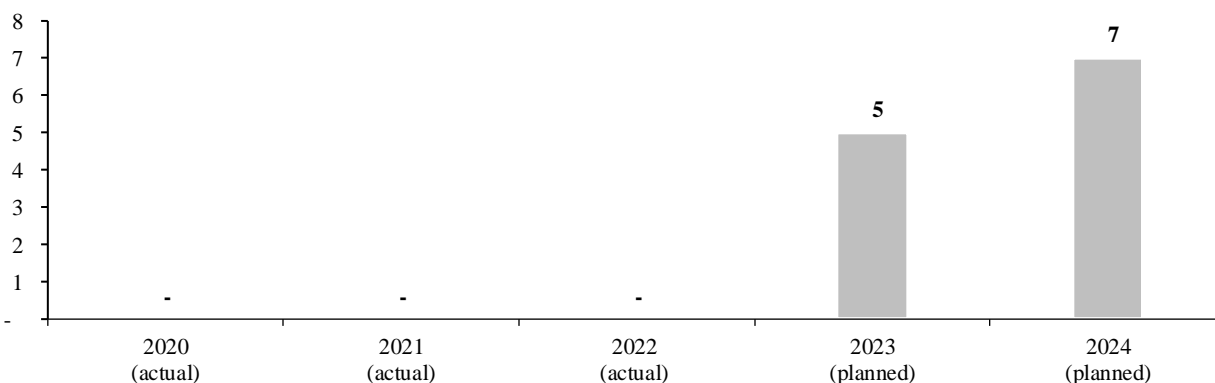
*Lessons learned and planned change*

15.75 The lesson for the subprogramme was that its activities could more holistically address urban migration issues which are sometimes addressed through more humanitarian and siloed interventions as well as preventive measures to address the root causes. In applying the lesson, the subprogramme will work at both national and local levels to ensure the sustainability of the interventions, through participatory processes bringing together the migrants, host communities, local governments and other partners, including sister UN agencies. The interventions will aim at improving living conditions in cities and contributing to a sustainable urban development.

15.76 Expected progress towards the objective is presented in the performance measure below (see figure 15.12)

Figure 15.13  
**Performance measure: number of new countries adopting context specific response to urban migration and displacement challenges (cumulative)**

*Nb of new countries a specific response to migration in urban settings in developed collaboratively by the UN*



## Deliverables

15.77 Table 15.9 lists all deliverables of the subprogramme.

Table 15.8

### Subprogramme 4: deliverables for the period 2022–2024, by category and subcategory

<i>Category and subcategory</i>	<i>2022 planned</i>	<i>2022 actual</i>	<i>2023 planned</i>	<i>2024 planned</i>
<b>B. Generation and transfer of knowledge</b>				
<b>Field and technical cooperation projects</b> (number of projects)	<b>19</b>	<b>19</b>	<b>21</b>	<b>21</b>
1. on enhanced social integration and cohesive communities	8	8	8	8
2. on improved living standards and inclusion of migrants, refugees and internally displaced persons	5	5	7	8
3. on enhanced resilience of the built environment and infrastructure	6	6	6	6
<b>Seminars, workshops and training events</b> (number of days)	<b>31</b>	<b>31</b>	<b>31</b>	<b>31</b>
4. Seminars, workshops and training events on enhanced social integration and cohesive communities	12	12	12	10
5. Seminars, workshops and training events on improved living standards and inclusion of migrants, refugees and internally displaced persons	8	8	8	9
6. Seminars, workshops and training events on enhanced resilience of the built environment and infrastructure	11	11	11	12
<b>Publications</b> (number of publications)	<b>2</b>	<b>2</b>	<b>2</b>	<b>-</b>
7. on improved living standards and inclusion of migrants, refugees and internally displaced persons	1	1	1	-
8. on enhanced resilience of the built environment and infrastructure	1	1	1	-
<b>Technical materials</b> (number of materials)	<b>6</b>	<b>6</b>	<b>6</b>	<b>7</b>
9. on enhanced social integration and cohesive communities	2	2	2	2
10. on improved living standards and inclusion of migrants, refugees and internally displaced persons	2	2	2	3
11. on enhanced resilience of the built environment and infrastructure	2	2	2	2
<b>C. Substantive deliverables</b>				
<b>Consultation, advice and advocacy:</b> advisory services provided to Member States on urban crisis mitigation and response and on enhancing urban resilience to multi-hazard threats, including impacts from ongoing conflicts, climate change and crises related to migration and displacement.				
<b>Databases and substantive digital materials:</b> urban migration indicators in UN-Habitat Global Urban Monitoring Framework.				
<b>D. Communication deliverables</b>				
<b>Outreach programmes, special events and information materials:</b> global and regional information materials, brochures, leaflets and online awareness-raising and digital learning materials on the UN-Habitat flagship programme on migration focusing on social inclusion and the response to migration and displacement				
<b>Digital platforms and multimedia content:</b> content for social media accounts, blogs and websites related to the social and economic inclusion of migrants, refugees, internally displaced persons and returnees in urban crisis contexts.				